

APPENDIX A: CONTACT LIST

Below is listed everyone who registered for the workshop, attended the workshop, or participated in the RERC process in some other capacity.

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APPENDIX B: WORKSHOP EXERCISE RESULTS

The Recreation Economy for Rural Communities workshop with Guadalupe, California involved several exercises that helped define workshop participants' vision, goals, and actions they wish to take to strengthen outdoor recreation and downtown revitalization efforts in their community. The following appendix documents many of these activities that shaped the action plan developed through this planning process. This appendix summarizes the following:

- Visioning and Values Exercises
- Opportunities and Challenges Exercise
- Assets and Opportunities Mapping Exercise
- Itinerary Planning Exercise
- Offers and Asks

- Educational-opportunities-about-the-area
- Peace-of-mind
- Soccer
- Being-one-with-nature
- Having-fun
- Gardening
- Comfortable-space
- Skatepark
- Dog-park
- Farmer's-market
- Adult-dance-lessons
- Yoga
- Outdoors

Opportunities and Challenges Exercise

The planning assistance team asked participants to identify Guadalupe's assets and challenges related to outdoor recreation and downtown revitalization. Participants brainstormed individually and then placed their ideas on flip charts. The compiled responses to this exercise are summarized below.

Opportunities:

- Growing Population
- Me gustaría que la ciudad de Guadalupe tuviera más alumbrado en sus calles
- Caring community
- Beach access
- Youth activities
- Location!
- More resources
- Activities/classes for young children
- Guarderia se está mejorando
- Mas viviendas
- Location
- Una buena oportunidad que ya está funcionando es CAPSL la escolita
- Land
- Develop
- Enthusiasm
- Vision
- Open space
- Community is ready (enthused)
- New community buildings
- New parks
- The Levi Project from Santa María to Guadalupe
- Beach
- Weather
- This community has beautiful views and sight lines
- Weather is amazing
- Poner semáforos de luz para los vehículos
- Poner un Walmart, tiendas comerciales
- Community support
- Natural beauty
- State & federal partners
- Historical significance and stories
- Natural resources
- Dunes
- Complex community
- La unión de la comunidad es primordial
- Casas
- Safe
- People are looking for things to do

- Building parks
- Las escuelas
- Soccer field in the park
- Un gimnasio al aire libre para las personas que les gustan hacerlo. Gratis or no muy caro
- Espacio para hacer cambios en Guadalupe al aire libre, deseos de muchas cosas que cambiaria nuestra comunidad y teneros una comunidad que lo necesita
- Train
- Weather
- Wind
- Safety
- Restaurants
- Volunteers
- Isolation
- Progreso
- Trabajo
- Semotosos
- Multipurpose trail between Guadalupe and Santa Maria for biking, hiking, and bicycling
- Shuttle transportation from and to the beach and Oso Flaco from Guadalupe
- Classes bilingues para los niños y trabajo
- Trabajo
- Semáforos
- Esto tranquilo union con lo gerente cuando hay union de pueblo
- Guad Squad - Tight Community
- Outdoor concerts in the park
- Mayor seguridad
- Pueblo humilde y trabajador
- Pueblo de paz
- Flat
- Vacant buildings
- Work ethic
- Character
- Royal Theater
- Outdoor gym
- Community trash pickup/cleaning day (Ex: clean a park, redo Benotus)
- Support the new gym "Guadalupe Fitness" and the new "Social Club". They need help with the parking lot
- Un lugar para personas
- Mayores para hacer
- Ejercicios
- Un parque para los dog
- Que alguim euseneste a manejoy
- Beach
- Wetlands
- Football field at Jack O Connell park
- Community is growing
- Communication
- "Gateway to the Dunes"

- Love our beach and how easy it is to bike around town, but bike lanes would be great :)
- Hiking
- Grants
- Networking
- Agriculture
- Current organization program “Expand & Support”
- Sports programs
- Bike lanes or paths/trails
- Great location, beautiful green rolling hills
- Beautiful/historic buildings (just needs maintenance)
- Strong sense of community
- Recreation events/community events downtown
- Los Amigos de Guadalupe’s presence in Guadalupe has yielded increased community participation as well as collaboration among civic, cultural, and city groups
- New businesses
- Hwy 1 improvement (Caltrans)
- Good people
- History
- Resilience
- Wonderful people
- Tons of heart
- Great caring community

Challenges:

- Santa Maria 10 minutes away - competition from money, staffing, isolation, no hotels
- Money
- Maintenance
- Resistance from landowners
- Boundaries
- State highways
- Rain
- Manpower
- Time
- Resources
- Doers not complainers!
- Available/affordable retail spaces
- Safety
- Accessibility
- Zonas mas seguros para salir a caminar (safer places to go for a walk)
- Landlocked
- Not enough trees
- Autobuses (buses)
- Bibliotecas (librarias)
- Cheaper rent
 - Para mi vivienda que oiga mas casas de renta más baratas
 - Rentas mas bajas
 - Renta más alto (rent too high)
 - Rent to be lowered
- Juegos para niños (games for kids)

- Que aygan mas comercios (more shops)
- Deportes (sports)
- Un parque de patinaje para nuestros jovenes (skate park for our kids)
- Que haiga mas tiendas grandes (more large stores)
- Necesitamos más transportación (need more transportation)
- Que aygan mas personas amables y un buen corazon (more kind people and a good heart)
- More jobs
- Falta de vivienda (homelessness?)
- Mas transportación (more transportation)
- Limpia de calles (street cleaner)
- Ayuda para adultos (help for adults)
- Roads for bikes, scooters, skateboards, etc.
- More affordable first-time buyer new homes
- Should be Starbucks, McDonalds, other big stores so we don't go all the way to Santa Maria
- Las barreras que se oponen es que se necesita dinero para hacer esos cambios y el apollo de la ciudad (the barriers are that money is needed to make changes and the support of the city)
- Tienda grande (large store)
- They should build more houses
- Poner más areas verdes (more green areas)
- Trails
- Flat
- Vacant buildings
- Infrastructure
- Regulations
- Grant strings
- Royal theater
- Bureaucracy
- Political will
- They should get more land
- Me favorece saber que es un pueblo muy tranquilo donde puedo salir a caminar (It helps me to know that it is a very quiet town where I can go for a walk)
- Construir como pequeños hoteles y un lugar de diversión para los bicitantes (small hotels and something fun for cyclists?)
- Available open space
- Structured activities for adults
- Investigar como empezar para hacer el dinero
- River Leving
- Unsafe traffic
- Broken beach
- Biggest challenge now is reopening the Guadalupe dune preserve, people have been using that as their main recreation for hiking, biking, fishing, family
- Money to build the recreations, but also money to provide scholarships + funds for families to afford to go (ex. YMCA scholarships)
- No to gentrification!
- Not enough value to the federal government to build a levee
- funding/resources
- Levee
- Farmers

- Need Guadalupe dunes reopened, our main recreation
- Beach access
- No hotels
- Brand
- Walking/hiking trails
- Guadalupe dunes reopened is the jewel to revitalize the city
- Maintaining and increasing collaboration among the defiant groups is a challenge
- Need the beach opened and the river levee extended
- Beach restrictions for access
- Trails
- Bad roads due to big trucks/major potholes
- Not enough parking downtown
- Lack of aesthetic/theme
- Poor lighting, not enough trees/landscapes/shrubs
- Buildings not maintained
- Industrial buildings/parking lots not maintained + visible from street
- Businesses don't stay long in Guadalupe - need support
- Money for developing a plan to serve all economic status families and provide grants and programs

Assets and Opportunities Mapping Exercise

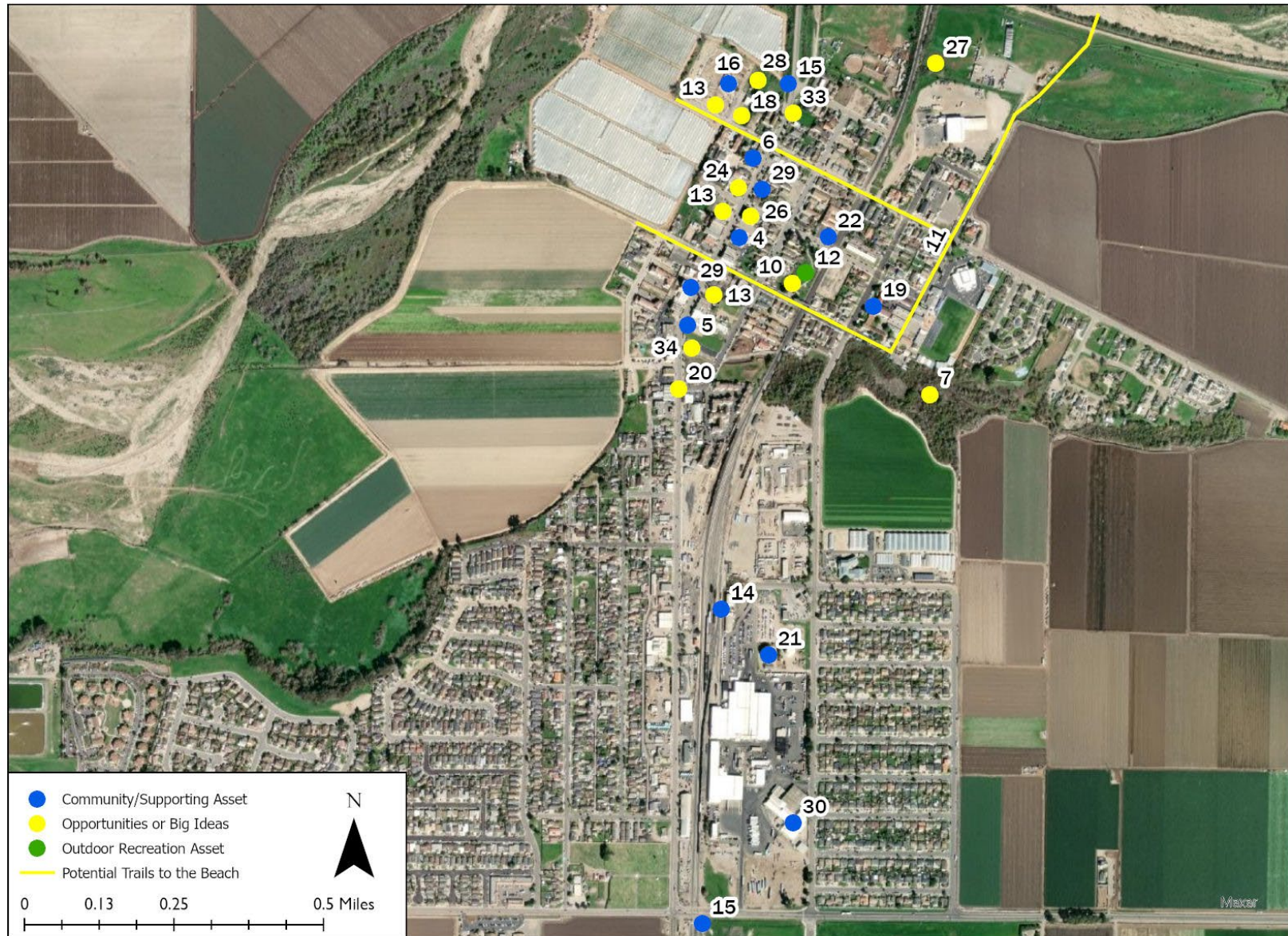
The workshop also included an exercise to help participants identify Guadalupe's assets and opportunities by mapping outdoor recreation assets, community assets, and big ideas or opportunities.

Guadalupe City and Downtown:

Comment	Type	Label
Library	Community/Supporting Asset	1
Pasadera Housing Buildout	Community/Supporting Asset	2
Leroy Park	Outdoor Recreation Asset	3
Padrecito Ministries	Community/Supporting Asset	4
Theatre	Community/Supporting Asset	5
Dunes Center	Community/Supporting Asset	6
Wetlands	Opportunities or Big Ideas	7
Escalante Meadows Housing + Community Center	Community/Supporting Asset	8
Chevron Site - RV Camping?	Opportunities or Big Ideas	9
Potential Bike shop	Opportunities or Big Ideas	10
Potential Trails to Beach	Opportunities or Big Ideas	11
Central Park	Outdoor Recreation Asset	12
Potential Farmer's Market Site	Opportunities or Big Ideas	13
Potential Farmer's Market Site	Opportunities or Big Ideas	13
Potential Farmer's Market Site	Opportunities or Big Ideas	13
Amtrak	Community/Supporting Asset	14
Community Gateways - Welcome Sign	Community/Supporting Asset	15
Community Gateways - Welcome Sign	Community/Supporting Asset	15
Boys & Girls Club	Community/Supporting Asset	16
New Middle School (USDF \$ - Admin Buildings)	Community/Supporting Asset	17
Event/Wedding Venue	Opportunities or Big Ideas	18
City Hall	Community/Supporting Asset	19
Downtown Beautification Process	Opportunities or Big Ideas	20
New Water Tank	Community/Supporting Asset	21
Senior Center	Community/Supporting Asset	22
New Caltrans Bridge over River	Community/Supporting Asset	23
Bowling Alley + Arcade (Open Lot Partially Owned by City)	Opportunities or Big Ideas	24
Pedestrian/Bicycle Improvements	Opportunities or Big Ideas	25
Basque House - Potential Hotel	Opportunities or Big Ideas	26
Potential Campground - County Land	Opportunities or Big Ideas	27
Bike Hostel	Opportunities or Big Ideas	28
Cannabis Dispensary	Community/Supporting Asset	29
Cannabis Dispensary	Community/Supporting Asset	29
Cannabis Processing Facility	Community/Supporting Asset	30
Pool (New Jr. High)	Opportunities or Big Ideas	31
West Main & Guadalupe St - Circulation Issues	Opportunities or Big Ideas	32
Dog Park (Or Somewhere)	Opportunities or Big Ideas	33
Karaoke/Multipurpose Center	Opportunities or Big Ideas	34



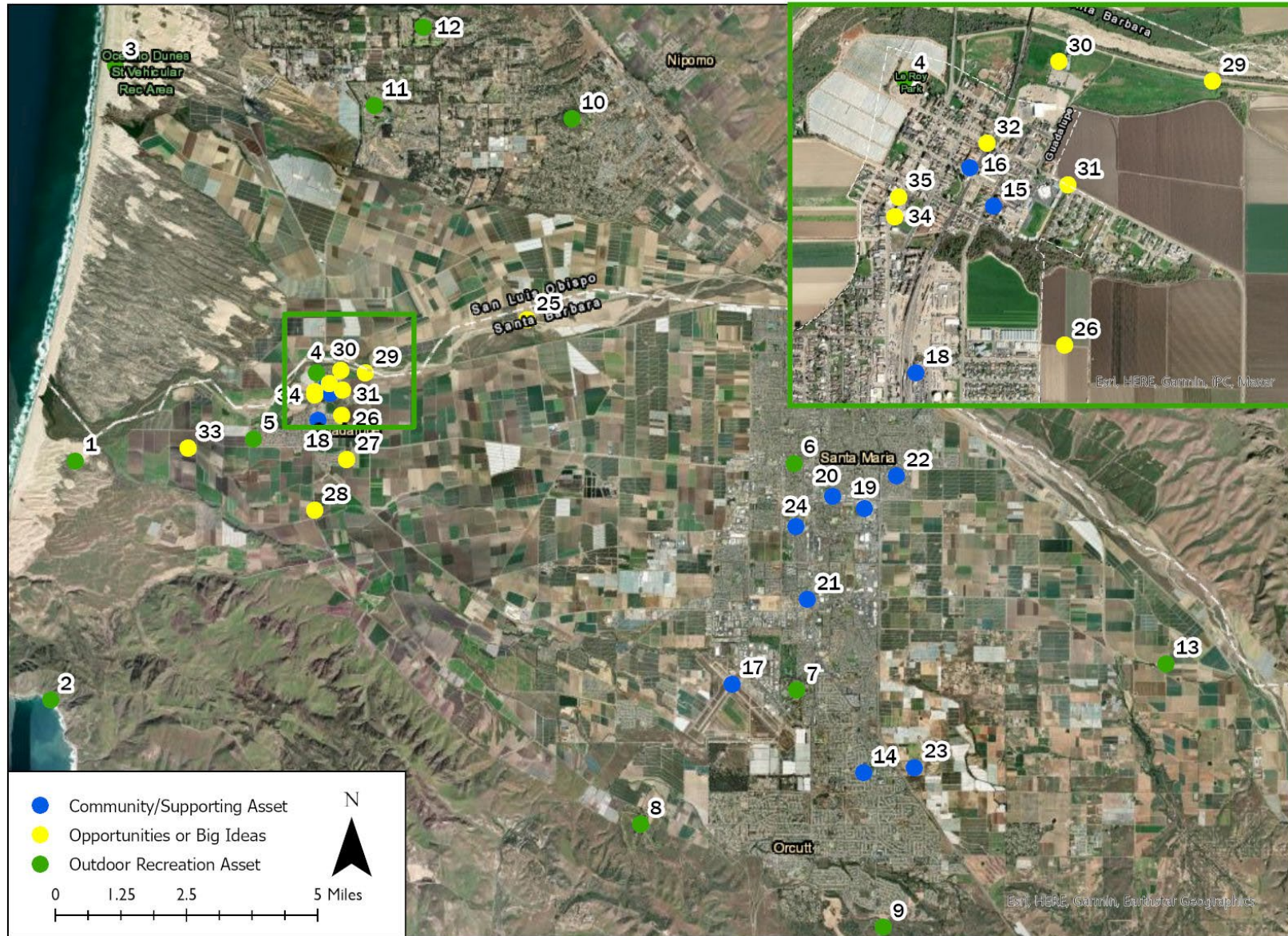
RECREATION ECONOMY for RURAL COMMUNITIES | GUADALUPE, CA



RECREATION ECONOMY for RURAL COMMUNITIES | GUADALUPE DOWNTOWN, CA

Santa Barbara County:

Type	Type	Label
Dunes	Outdoor Recreation Asset	1
Point Sal Beach/State Park	Outdoor Recreation Asset	2
Oso Flaco Dunes	Outdoor Recreation Asset	3
Le Roy Park	Outdoor Recreation Asset	4
Jack O'Connell Park	Outdoor Recreation Asset	5
Downtown	Outdoor Recreation Asset	6
Waller Park	Outdoor Recreation Asset	7
Rancho Maria Golf Course	Outdoor Recreation Asset	8
Rice Ranch Trails	Outdoor Recreation Asset	9
Nipismo Park	Outdoor Recreation Asset	10
Monarch Dunes Golf Course	Outdoor Recreation Asset	11
Blacklake Golf Course	Outdoor Recreation Asset	12
Foxen Canyon Wine Trail	Outdoor Recreation Asset	13
Righetti High School	Community/Supporting Asset	14
Police/Fire/City Hall	Community/Supporting Asset	15
Veteran's Hall	Community/Supporting Asset	16
Santa Maria Airport	Community/Supporting Asset	17
Amtrak	Community/Supporting Asset	18
Allan Hancock College	Community/Supporting Asset	19
Bus Hub	Community/Supporting Asset	20
ATSU Medical Training	Community/Supporting Asset	21
Marian Medical Center	Community/Supporting Asset	22
Rodeo Grounds	Community/Supporting Asset	23
Santa Maria Fairpark	Community/Supporting Asset	24
Santa Maria Leuce Trail	Opportunities or Big Ideas	25
Central Park	Opportunities or Big Ideas	26
Open Space - Pasadera	Opportunities or Big Ideas	27
Highway 1 - Bike Route	Opportunities or Big Ideas	28
Rodeo Grounds	Opportunities or Big Ideas	30
Beginning of Trail	Opportunities or Big Ideas	29
11th St - Multi-Purpose Trail	Opportunities or Big Ideas	31
Wetlands Trail	Opportunities or Big Ideas	32
Guadalupe to Dunes	Opportunities or Big Ideas	33
Reopen Royal Theater	Opportunities or Big Ideas	34
Farm to Table Restaurant	Opportunities or Big Ideas	35



RECREATION ECONOMY for RURAL COMMUNITIES | SANTA BARBARA, CA

Opportunities

- More retail/businesses – rec + entertainment
- Lodging – hotel + bike hostel
- Streetscape beautification

Gaps

- Bike shop
- Access to beach
- Lodging

Actions

- Improve signage within/around downtown to beach
- ID trail to beach route
- Connect with entrepreneurs/small businesses/trainers

Itinerary Planning Exercise

Workshop participants were asked to plan a few days in Guadalupe for various user groups, highlighting things to do in the area and what resources would be needed. Participants were also asked to summarize the overarching opportunities, challenges, and action ideas they identified while planning their itineraries. Results from the activity are below.

Group 1:

Activity	Location/destination	Supplies and services needed, source	Transportation/route to next stop
Walk/hike	Dunes		
Something at night – Roller Rink <ul style="list-style-type: none"> • Theme nights + local vendors 			

Day 1

Day 2:

Activity	Location/destination	Supplies and services needed, source	Transportation/route to next stop
Event at Royal Theater	Royal Theater		
Walking and enjoying downtown	Downtown Guadalupe		
Local shopping	Guadalupe City		

Day 3:

Activity	Location/destination	Supplies and services needed, source	Transportation/route to next stop
Dunes Center			
Western Tavern			
Museum			
Programs for adults – business/parenting classes; fill educational gaps			
Recreation for adults – adult fitness classes			

- Opportunities
 - Restaurants – existing merchants change business plan to be more supportive of what community wants – Cultural richness through food
 - Guadalupe Cultural Center + Museums
 - Music
 - Dunes
- Gaps
 - Building community
 - Nothing to do – things close at 8 pm
 - Want to be more than restaurants
 - LODGING
 - Money to support programs
 - Communication
 - Unity first
 - Consistent community events – Farmer’s Market
- Action Items
 - Guadalupe History Museum
 - Want something to do at night
 - Roller rink

- Social media reaching out to inform community of events
- Festivals
- Bilingual documents at museums
- Outreach
 - Newsletter/Social Media
 - Develop recreational programs
 - Directly engaging with farm workers and bilingual community
 - Youth hiring
 - Lack of communication but also programs
 - Most people hear things through word of mouth

Group 2: Youth

Activity	Location/destination	Supplies and services needed, source	Transportation/route to next stop
Bus ride	Near their home	\$2 bus fair	Guadalupe Bus Flyer
Walk to Ice Cream	Padre Café		Walk/Bike/Skate
Dinner	2 Guys Pizza		Ride home
Dance/Karaoke			

Day 1:

Day 2:

Activity	Location/destination	Supplies and services needed, source	Transportation/route to next stop
Breakfast	Guadalupe Café		Walk/Bike/Skate
Town Cleanup	Downtown Plaza	Dunes Center	
Movie + Food	Royal Theater	"Tickets" for volunteers	Near big heart sign + Projector
Skate/Relax	Skate Park	Near Pedestrian Bridge	
Dinner	Downtown		
Viva el Arte de Santa Barbara	City Hall	Free	

Day 3:

Activity	Location/destination	Supplies and services needed, source	Transportation/route to next stop
Breakfast/Picnic	Dunes		Car
Farmer/Downtown Arts/ Market		Indigenous Culture	
Bus ride			

- Opportunities
 - City Hall Swing Dance
 - Boys + Girls Highschool Programming
 - Cooking and sewing
 - Intentional outreach to indigenous community/Mixteco
 - Christmas train w/ Amtrak
 - Splash pad/ water elements

- First Fridays – highlight indigenous culture
- Gaps
 - Space for youth to develop Home Economics skills, dance, social space, bilingual space + Spanish classes
 - Youth space for meals/hang outs late night
 - Local farmer's market
 - Mole competition/festival
 - Lights for parks/sports
- Action Items
 - Space for teen mom – childcare support/events
 - Highlight Mixteco culture through festival
 - Establish local farmer's market
 - Connect entertainment and learning skills
 - Partner with local restaurants to offer incentive for visitors of town

Offers and Asks

At the conclusion of the workshop, each participant shared one offer, or something they can or would like to provide to advance the action plan; and one ask, or what they hope or expect from the process moving forward.

Name	Offer	Ask
Melanie Backer	Help on the team working on access to the beach and beach trail access	Let me know of more people (??)
Hanna Mira Beyeler	I'd like to participate in a RERC steering committee that would meet bimonthly/quarterly to provide updates/support to the various entities as they work towards larger workshop goals/action items	Increased funding options, connections to other RERC participants
Todd Bodem	As City Administrator I will take the lead to work collaboratively with others	Actual success
Amy Crimmins-Neal	I would like to be involved in the farmers market action of the action plan	There is support from the city to provide a committee, security, and location/space to make this happen
Margarita Dominguez	I would attend meetings to support	I would like to see the beach open in a short time
Bob Havlicek	Pursue micro enterprises at the Escalante Meadows community center when it's opened	I hope the momentum will continue
Celsa L. Hernandez	Informales a las personas que no pudieron venir	Esperar que se realizen lo más pronto possible
Ariston Julian	Keep the fire going on the city side	Continued connections with others and all
Adilene Luna Martinez	Seguir participando o apoyando a la comunidad	

Garret Matsuura	Continued support for local planning efforts	Community to share experience and get additional participation
Marshall Neal	I know marketing, I can write things	
José Nichols	Seek out funding, engage other nonprofits to advance the overnight accommodation for bicyclists, support other priorities identified during the two days	
Hannah Sanchez	Cultural festival, adult programming, youth classes, billboard	
Shannon Sweeney	To get things built	Be patient
Unknown	Champion one of the planning committees for any of the action plan items	I hope these action plans attract my former classmates to come back and get involved
Unknown	Involvement in the action plan	Pushing forward, don't let the momentum end

APPENDIX C: FUNDING AND TECHNICAL ASSISTANCE

This compendium of funding and technical assistance resources was developed for the Recreation Economy for Rural Communities planning assistance program sponsored by the U.S. Environmental Protection Agency, the USDA Forest Service, the Northern Border Regional Commission, and the Appalachian Regional Commission. For more information on the Recreation Economy for Rural Communities Program, visit:

<https://www.epa.gov/smartgrowth/recreation-economy-rural-communities>

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Federal Funding and Technical Assistance

Active Communities Tool (ACT) – This CDC tool helps cross-sector teams create an action plan for improving community-built environments that promote physical activity consistent with their community context.

www.cdc.gov/physicalactivity/resources/active-communities-tool/index.html

Active Transportation Infrastructure Investment Program – This FHWA competitive grant program supports planning and active transportation implementation at the network scale, rather than on a project-by-project basis. Grants will be for State and local governments or organizations to plan, design, and construct networks of safe and connected active transportation facilities that connect between destinations within a community or metropolitan region. Grants may fund projects to plan, design, and construct an active transportation spine, a facility that connects between communities, metropolitan regions, or States.

<https://www.fhwa.dot.gov/livability/index.cfm>

Americorps – Americorps Seniors Native Nations and Indigenous Elders Senior Demonstration Program: The program was created to invest in Americorps Seniors projects focused on Indigenous and Native communities, advancing opportunities for older adults to make an impact, through their time and experience. Through the Native Nations and Indigenous Elders SDP funding opportunity, applicants must demonstrate how they will engage adults ages 55 and older to address one or more of the Indigenous Elders SDP priorities

<https://americorps.gov/funding-opportunity/fy-2023-ameri-corps-seniors-native-nations-indigenous-elders-senior>

Americorps – State and National Native Nations Planning Grants: AmeriCorps is committed to working on a Nation-to-Nation basis with Native Nations and upholding the federal government's Tribal trust responsibility. AmeriCorps planning grants provide support to a grant recipient to develop an AmeriCorps program that will engage AmeriCorps members in implementing evidence-based interventions to solve community problems. Grant recipients are awarded up to \$240,000 for a 12-month planning period and are encouraged to compete for an AmeriCorps program grant in the following grant cycle if they deem the fit with AmeriCorps to be of use to their community.

<https://www.grants.gov/web/grants/view-opportunity.html?oppld=343170>

Appalachian Regional Commission (ARC): ARC is an economic development partnership agency of the federal government and 13 state governments focusing on 420 counties across the Appalachian Region. ARC's mission is to innovate, partner, and invest to build

community capacity and strengthen economic growth in Appalachia. The Area Development program relies on a flexible “bottom up” approach to economic development, empowering Appalachian communities to work with their state governments to design impactful investment opportunities supporting ARC’s mission and investment priorities. ARC’s Area Development program makes investments in two general areas: critical infrastructure and business and workforce development. Critical infrastructure investments mainly include water and wastewater systems, transportation networks, broadband, and other projects anchoring regional economic development. Business and workforce investments primarily focus on entrepreneurship, worker training and education, food systems, leadership, and other human capital development. In addition, ARC invests in Business Development Revolving Loan Funds to help the Region’s smaller businesses access capital. All ARC Area Development grant proposals originate at the state level in consultation with the ARC state program manager.

ARC’s service area:

<https://www.arc.gov/about-the-appalachian-region/>

ARC’s investment priorities:

<https://www.arc.gov/investment-priorities/>

ARC’s Business Development Revolving Loan Funds:

<https://www.arc.gov/business-development-resolving-loan-fund-grants/>

ARC State Program Managers:

https://www.arc.gov/state_partner_role/state-program-manager/

Appalachian Regional Commission (ARC) – READY Appalachia: READY Appalachia is ARC’s new community capacity-building initiative offering flexible funding to organizations in four key economic development pillars: nonprofits, community foundations, local governments, and Local Development Districts, and free training to the Appalachians that work for them. Participants in each READY Appalachia learning track access 10 weeks of cohort-based learning, skill development, and grant opportunities to increase their capacity to solve pressing issues and create positive economic change.

<https://www.arc.gov/ready/>

Benchmarking report - This interactive, online report by the League of American Bicyclists provides publicly available data on biking and walking for all 50 States, and 76 cities made up of the 50 most populous cities in the United States, the most populous city for every State whether or not it is one of the 50 most populous in the country, and every Platinum Bicycle Friendly Community. The data provided in the Benchmarking Project comes from the Federal government, survey responses from State and city officials, and national nonprofit organizations. Recent additions to the site include State Fact Sheets that provide a snapshot of key data such as active commuting, public health,

and road safety, and other topics explored in-depth on data.bikeleague.org. These Fact Sheets can serve as a resource for discussions about biking and walking in each State.

<https://data.bikeleague.org/>

Bipartisan infrastructure law landing page - This webpage provides lay explanations of changes to the Transportation Alternatives and Highway Safety Improvement Programs, infographics showing how funding flows from the Federal government to local communities, and State-specific fact sheets on the Transportation Alternatives Program.

<https://saferoutespartnership.org/healthy-communities/policy-change/federal/BIL-background-resources>

Build America Center - This USDOT program will offer educational programs, information, and resources for transportation agencies in all areas of alternative and innovative project financing and delivery. It will help public entities access technical assistance in financial planning and innovation project delivery methods, as well as provide education and training.

<https://bac.umd.edu/>

Building resilient infrastructure and communities - direct technical assistance: This FEMA program provides full support to communities that may not have the resources to begin climate resilience planning and project solution design on their own.

www.fema.gov/grants/mitigation/building-resilient-infrastructure-communities/direct-technical-assistance

Bureau of Indian Affairs – Tribal Tourism Grant: The grant funding it to retain consultants to perform feasibility studies on Tribal tourism opportunities or develop a tourism business plan.

<https://www.bia.gov/service/grants/ttgp>

Center of Excellence on New Mobility and Automated Vehicles Project - This FHWA program provides funding to collect, conduct, and fund research on the impacts of new mobility and highly automated vehicles on land use, urban design, transportation, real estate, equity, and municipal budgets. This program has led communication and outreach activities with highway stakeholders, including State Departments of Transportation and other public agencies and industry groups, to improve understanding of the issues and needs related to AV.

<https://highways.dot.gov/automation>

Citizen's institute on rural design (cird) - The program is funded by National Endowment for the Arts in partnership with the Housing Assistance Council. The program focuses

on communities with populations of 50,000 or less. Their goal is to enhance the quality of life and economic vitality of rural America through planning, design, and creative placemaking. The program offers competitive funding to small towns and rural and tribal communities to host a local design workshop. It also includes support for rural communities through the Design Learning Cohort which provides peer learning, training in design, planning, community engagement, and facilitation techniques, one-on-one technical assistance on the community design challenge, and support in navigating funding opportunities.

www.rural-design.org/

Create thriving, activity friendly communities - Developed in partnership with CDC and other Federal agencies, the National Collaborative on Childhood Obesity launched a site that houses a growing collection of resources to help practitioners, decision makers, and community members make the business case for improving the built environment such as implementing Complete Streets. These resources can be used to help communities use economic indicators to apply infrastructure investments in more equitable ways.

www.cdc.gov/physicalactivity/resources/active-communities-tool/index.html

DOT Navigator - Coordinating and improving access to the range of DOT Technical Assistance Resources the DOT Navigator is an online portal to access the myriad of technical assistance resources across the Department, and to provide guidance to potential applicants for DOT funding. Many materials are translated into Spanish. Monthly bulletins provide updates on new technical assistance resources, trainings, and webinars on a range of topics.

www.transportation.gov/dot-navigator

Environmental and climate justice program (ecj) - This EPA program provides EPA with approximately \$3 Billion for ECJ program grants and technical assistance for environmental and climate justice efforts that benefit overburdened communities.

www.epa.gov/newsreleases/epa-seeks-input-inflation-reduction-act-environmental-and-climate-justice-program

Fostering multimodal connectivity newsletter - This quarterly publication is intended to provide real-world examples of ways that multimodal transportation investments promote economic revitalization, provide access to jobs, and achieve safer communities through support of accelerated project delivery, technology and design innovation, and public/private partnerships.

www.fhwa.dot.gov/livability/newsletter/

Fish and Wildlife Service – Recovery Lands Acquisition Grant: Recovery Land Acquisition grants promote State and Federal cooperation in listed species conservation by leveraging funds to acquire specific parcels of land, through fee simple or conservation easement, in support of Service-approved recovery plans and outlines. The ESA conveys the importance of recovery plans as a central organizing tool for guiding the recovery process by requiring their development for every listed species.

Fish and Wildlife Service- U.S. Small Grants Program: Projects must involve only long-term protection, restoration, enhancement and/or establishment of wetland and associated upland habitats to benefit migratory birds. This program supports the DOI and FWS mission of protecting and managing the nation's natural resources by collaborating with partners and stakeholders to conserve land and water and to expand outdoor recreation and access. <https://www.grants.gov/web/grants/search-grants.html?keywords=tribal%20hertiage>

Fish and Wildlife Service – North American Wetlands Conservation Act Grants: North American Wetlands Conservation Act (NAWCA) grants increase bird populations and wetland habitat, while supporting local economies and American traditions such as hunting, fishing, bird watching, family farming, and cattle ranching. Wetlands protected by NAWCA provide valuable benefits such as flood control, reducing coastal erosion, improving water and air quality, and recharging ground water.

The U.S. Standard and Small Grants are a competitive, matching grant programs that supports public-private partnerships carrying out projects in the United States that further the goals of the NAWCA. These projects must involve long-term protection, restoration, and/or enhancement of wetlands and associated uplands habitats for the benefit of all wetlands-associated migratory birds.

Fish and Wildlife Service – Youth Engagement, Education and Employment: The grant is a cooperative agreement with member organizations of the FWS Youth Corps to engage with youth and veterans in projects under the Authority of the Public Lands Corps Act. The purpose of the PLC is to provide work and educational opportunities for youth in the areas of natural and cultural resource conservation, development, and scientific research. Youth perform work on our nation's public lands that cannot be carried out by Federal agencies at existing personnel levels. The PLC allows the Service to enter into partnerships using a financial assistance/cooperative with partner organizations to employ youth in PLC projects and internships. <https://www.grants.gov/web/grants/search-grants.html?keywords=Youth%20Environmental%20Outdoor%20Education%20and%20Camps>

Green and complete streets toolkit - This EPA tool is for communities that have adopted Complete Streets Policies and would like to integrate roadside green infrastructure to compliment walkable and/or bike friendly streets. (no website)

Green infrastructure wizard (GIWiz): GIWiz is an interactive application that provides access and guides users to the wide range of tools, research and resources that can support and promote water management and community planning decisions.

www.epa.gov/sustainability/giwiz

Green streets handbook: A resource guide with strategies and examples for using roadside green infrastructure to manage wet weather and improve conditions for cyclists and pedestrians.

www.epa.gov/green-infrastructure/green-street-handbook

Human environment digest - This monthly publication shares the latest information from a range of Federal and non-Federal sources, addressing transportation and its relationship to the human environment.

www.fhwa.dot.gov/livability/he_digest/

Intersections initiative - The Intersections Initiative is a year-long partnership between America Walks, the League of American Bicyclists, and the Safe Routes Partnership supported in part by the CDC. The initiative is designed to help build capacity to apply for infrastructure funding to support active and public transportation projects and identify the policies and practices that make this a reality. Community leaders, organizations, and local governments can work with subject matter experts to navigate Federal funding opportunities and build community demand.

<https://intersections-initiative.org/>

Legacy roads and trails program - This Forest Service Program was authorized and funded to direct work towards urgently needed road and trail repair and maintenance, road decommissioning, and removal of fish passage barriers. The program emphasizes areas where Forest Service roads may be contributing to water quality problems in streams and water bodies that support threatened, endangered, and sensitive species or community water sources. The Forest Service's Community Mitigation Assistance Team (CMAT) provides education on best mitigation practices and shares best practices.

Local Technical Assistance Program (LTAP)—This FHWA program provides training, technical assistance, and technology transfer services to help local and rural road agencies manage and maintain their roadway systems. The LTAP Centers (one in each

State) are in the process of developing a general training “Tips and Tricks for Applying for Federal Assistance.

www.fhwa.dot.gov/clas/ltap

National Aging and Disability Transportation Center (NADTC) — This Center is funded by FTA and promotes the availability and accessibility of transportation options for older adults, people with disabilities, caregivers, and communities. NADTC provides technical assistance to bikers by providing resources and training on accessible transportation to empower communities and support individuals.

www.nadtc.org/

National Center for Mobility Management—This Center is federally funded through a cooperative agreement with FTA, and pursues, facilitates, and supports partnerships between transportation/mobility management agencies and organizations that provide health-related, social, and community services to older adults, people with disabilities, and/or low-income individuals and families. The goal is to enhance transportation options for all through coordination and mobility management practices and strategic partnerships. The technical assistance that is provided is mostly in connection with transit, but it does provide some technical assistance related to bicycling in connection with transit. Examples include bike libraries and using micro mobility to supplement transit options.

<https://nationalcenterformobilitymanagement.org/>

National Endowment for the Arts—Challenge America: Challenge America offers support primarily to small organizations for projects in all artistic disciplines that extend the reach of the arts to groups/communities with rich and dynamic artistic and cultural contributions to share that are underserved.

<https://www.arts.gov/grants/challenge-america>

National Endowment for the Arts - Citizen’s Institute on Rural Design: CIRDC is a program of the National Endowment for the Arts, in partnership with the Housing Assistance Council and design partner, To Be Done Studio. The program supports Local Design Workshops that address the selected community’s specific rural design challenge, and a Design Learning Cohort program that will invite at least 15 rural communities to engage in peer learning and expert-led sessions online. All rural communities of 50,000 or less are eligible to apply for the CIRDC opportunities. Applications from nonprofits, tribal or municipal governments, regional planning and arts organizations, and other community partners are accepted.

<https://www.rural-design.org/>

National Endowment for the Arts—Our Town: Our Town is the NEA’s creative placemaking grants program. Through project-based funding, the program supports activities that integrate arts, culture, and design into local efforts that strengthen communities. Our Town projects advance local economic, physical, or social outcomes in communities, ultimately laying the groundwork for systems change and centering equity. These projects require a partnership between a nonprofit organization and a local government entity, with one of the partners being a cultural organization. Grants range from \$25,000 to \$150,000, with a minimum cost share/match equal to the grant amount.

<https://www.arts.gov/grants/our-town>

National Fish and Wildlife Federation – America the Beautiful Challenge: The America the Beautiful Challenge will seek to advance conservation and restoration projects that are consistent with the principles outlined in the Conserving and Restoring America the Beautiful report and that focus on at least one of the following core areas of need:

- Conserving and restoring rivers, coasts, wetlands, and watersheds
 - Conserving and restoring forests, grasslands, and other important ecosystems that serve as carbon sinks
 - Connecting and reconnecting wildlife corridors, large landscapes, watersheds, and seascapes
 - Improving ecosystem and community resilience to coastal flooding, drought, and other climate-related threats
 - Expanding access to the outdoors, particularly in underserved communities
- Applicants are encouraged to develop large landscape scale and/or cross jurisdictional projects that advance existing conservation plans or are informed by Indigenous Traditional Knowledge.

<https://www.nfwf.org/programs/america-beautiful-challenge?activeTab=tab-3>

National Fish and Wildlife Foundation (NFWF) – Grant Opportunities: The National Fish and Wildlife Foundation provides funding on a competitive basis to projects that sustain, restore and enhance our nation's fish, wildlife and plants, and their habitats.

<https://www.nfwf.org/apply-grant>

National Fish and Wildlife Federation – Five Star and Urban Waters Restoration Program Grants: The Five Star and Urban Waters Restoration Program focuses on the stewardship and restoration of coastal, wetland and riparian ecosystems across the country. Its goal is to meet the conservation needs of important species and habitats, providing measurable and meaningful conservation and educational outcomes. The program requires the establishment and/or enhancement of diverse partnerships and an

education/outreach component that will help shape and sustain behavior to achieve conservation goals.

Funding priorities for this program include:

- On-the-ground wetland, riparian, in-stream and/or coastal habitat restoration
- Meaningful education and training activities, either through community outreach, participation and/or integration with K-12 environmental curriculum
- Measurable ecological, educational and community benefits
- Partnerships: Five Star projects should engage a diverse group of community partners to achieve ecological and educational outcomes.

<https://www.nfwf.org/programs/five-star-and-urban-waters-restoration-grant-program?activeTab=tab-1>

National Fish and Wildlife Foundation – Northern Great Plains Program: The National Fish and Wildlife Foundation (NFWF) is soliciting proposals to conserve and restore grasslands and wildlife species in the Northern Great Plains. The goal of the Northern Great Plains Program is to maintain and/or improve interconnected grasslands in focal areas to sustain healthy populations of grassland-obligate species while fostering sustainable livelihoods and preserving cultural identities. Particular species of interest include grassland obligate songbirds, black-footed ferret, pronghorn, and greater sage-grouse.

<https://www.nfwf.org/programs/northern-great-plains-program/northern-great-plains-2023-request-proposals>

National Fish and Wildlife Foundation – Bring Back the Native Fish Program: Bring Back the Native Fish awards grants to projects that conserve aquatic ecosystems, increase in-stream flows and build partnerships that benefit native fish species throughout the United States. The program also provides grants to implement the goals of the National Fish Habitat Action Plan.

Bring Back the Native Fish also supports projects that advance innovation in fisheries management, including developing decision support tools, landscape-scale assessments to determine where to implement restoration to maximize native fish recovery, piloting innovative restoration techniques, identifying key flow restoration thresholds that enhance fish habitat and water quality in flow-limited systems, and innovative public outreach methods like crowd-sourcing data or information needed for native fish conservation. Intermountain West native trout and char including Yellowstone/Snake River, Colorado River, San Juan and Greenback cutthroat trout, bull trout, Apache trout and Gila trout

<https://www.nfwf.org/programs/bring-back-native-fish>

National Fish and Wildlife Foundation and Walmart – Walmart Acres for America: Acres for America priorities include: Conserve critical habitats for birds, fish, plants and wildlife; Connect existing protected lands to unify wild places and protect migration routes; Provide access for people to enjoy the outdoors; and, Ensure the future of local economies that depend on forestry, ranching and recreation.
<https://www.nfwf.org/programs/acres-america?activeTab=tab-1>

National Forest Foundation – Matching Awards Program: On-the-Ground Conservation and Restoration Projects that Improve Forest Health and Outdoor Experiences
<https://www.nationalforests.org/grant-programs/map>

National Park Service (NPS) – Chesapeake Gateways Network Grants: NPS Chesapeake Gateways welcomes grant proposals purposely focused on advancing equity, inclusion, accessibility, and community engagement across two strategic themes: Advance a Major Inclusive Interpretive Initiative with an Equity Lens and Promote Resilient Communities & Landscapes Through Tourism, Sustainability, Conservation & Local Economies. Eligible communities are located in the Chesapeake Bay watershed region.
<https://www.nps.gov/chba/getinvolved/grants.htm>

National Park Service (NPS) – Community Assistance: This website provides an overview and links to NPS funding, project assistance, and special designation programs that are available to the public and community groups.
<https://www.nps.gov/articles/community-assistance-national-regional-programs.htm>

National Park Service (NPS) – Federal Land Acquisition: The Federal portion of the Land and Water Conservation Fund is used to acquire lands, waters, and interests therein necessary to achieve the natural, cultural, wildlife, and recreation management objectives of the National Park Service.
<https://www.nps.gov/subjects/lwcf/federalside.htm>

National Park Service (NPS) – Historic Preservation Grant Programs: The NPS Historic Preservation Grant Programs can assist communities with a variety of historic preservation and community projects focused on heritage preservation.
<https://www.nps.gov/orgs/1623/whatwedo.htm>

National Park Service (NPS) – Land and Water Conservation Fund: The Land and Water Conservation Fund provides grants to states for park and recreation-related land acquisition and development. Individual state pages for LWCF funding are most helpful.
<https://www.nps.gov/subjects/lwcf/stateside.htm>

National Park Service (NPS)—Outdoor Recreation Legacy Partnership (ORLP) Program: ORLP is a nationally competitive grant program that delivers funding to urban areas – jurisdictions of at least 50,000 people – with priority given to projects located in economically disadvantaged areas and lacking in outdoor recreation opportunities. These awards help underserved communities address outdoor recreation deficits by supporting projects in cities and densely populated urbanized areas that create new outdoor recreation spaces, reinvigorate existing parks, and form connections between people and the outdoors.

<https://lwcfcoalition.org/orlp>

National Park Service (NPS) – Rivers, Trails, and Conservation Assistance Program (RTCA): RTCA Supports community-led conservation and outdoor recreation projects across the country. RTCA's network of planning and design professionals collaborate with community groups, nonprofits, tribes, and state and local government to design trails and parks, conserve and improve access to waterways, and protect special places.

www.nps.gov/rtca

National Park Service – Challenge Cost Share Program: The Conservation and Outdoor Recreation Challenge Cost Share program is intended to support specific National Park Service mission-related projects that align with the goals of project partners.

Challenge Cost Share projects must support one or more of the following funding themes:

- Addressing the Climate Crisis. Projects that address the climate crisis and build resiliency to a changing climate. Projects could include developing green infrastructure, nature-based solutions, and/or creating sustainable energy sources.
- Conservation Projects (Lands and Waters). Projects that increase the acres of protected or restored lands and waters.
- Advancing Equity for Youth from Underserved Communities. Projects that increase equitable access to parks for youth and young adults from underserved communities.
- Outdoor Recreation. Projects that increase public access to new and restored outdoor recreation opportunities.

<https://www.nps.gov/orgs/1837/index.htm>

National Park Service – Save America’s Treasures: SAT funds the preservation, rehabilitation, and conservation of nationally significant historic properties and collections. Eligible properties must be either currently: 1) individually listed as a National Historic Landmark or be a contributing property within a National Historic Landmark district, or 2) individually listed in the National Register of Historic Places for national significance (properties listed at the state or local significance are not eligible)

or be a contributing property within a nationally significant National Register Historic District. Properties include buildings, sites, structures and objects.

Eligible collections must be determined to be of national significance based on the supportive description of its significance within the application. Collections include artifacts, documents, sculptures and other works of art.

<https://www.nps.gov/subjects/historicpreservationfund/save-americas-treasures-grants.htm>

National Park Service – Inclusive Storytelling Grant: This grant will also support the work to document, interpret, and share stories about communities that have been historically excluded from participation in the outdoors – either through a community’s physical presence on public lands (e.g. segregation, forced removal, lack of accessible accommodations, environmental racism) or through the narrative of who belongs in the outdoors. Also consider submitting a proposal if your work strives to document or interpret stories that eliminate barriers, promote access, and cultivate connections to the many benefits of spending time outside, in cultural and historical spaces or to promote identification with parks as a beneficial element in society.

<https://www.nationalparks.org/grant-applications>

National Telecommunications and Information Administration – Internet for All: Funding has been provided with the goal of connecting everyone in America to affordable, reliable high-speed internet. This multi-agency effort sponsors programs that support high-speed internet planning, infrastructure, and adoption.

<https://www.internetforall.gov/programs>

Northern Border Regional Commission (NBRC): The NBRC provides grants in support of community and economic development projects (including outdoor recreation) across a region that includes much of Maine, New Hampshire, New York, and all of Vermont. NBRC’s largest annual grant opportunity is the State Economic & Infrastructure Development (SEID) program, which funds projects up to \$1 million (for true infrastructure), or \$350,000 (for non-infrastructure) per project. The SEID opportunity typically opens in March/April, with applications due in May, and awards made in early fall. For updates on funding opportunities, and a comprehensive listing of projects previously funded, please see NBRC’s website.

<https://www.nbrc.gov>

Northern Border Regional Commission (NBRC) – Catalyst Program: The purpose of this program is to stimulate economic growth and inspire partnerships that improve rural economic vitality across the four-state NBRC region. The Catalyst Program includes funding from NBRC’s core appropriations (SEID) and the Infrastructure Investment and

Jobs Act (IIJA). Catalyst funds will be used to support the economic revitalization of Northern Border communities through investments in infrastructure and non-infrastructure projects.

<https://www.nbrc.gov/content/Catalyst>

Northern Border Regional Commission (NBRC) – Forest Economy Program: The purpose of this program is to support the forest-based economy, and to assist in the industry’s evolution to include new technologies and viable business models across the 4-state NBRC region. Whether funded directly or through partnerships, funds will be awarded to support projects in the forest economy, which may include community development projects, workforce training and development initiatives, marketing and education campaigns, business planning and technical assistance support, and public infrastructure projects.

<https://www.nbrc.gov/content/FEP>

Pedestrian and bicycle information center - This organization is partially funded by FHWA and its mission is to improve the quality of life in communities through the increase of safe walking and bicycling as a viable means of transportation and physical activity. This organization develops and shares resources vital to advancing mobility, access, equity, and safety for people who walk, bike, and roll. One of their three functional areas is “technical assistance and workforce development” where they provide webinars, training, presentations, reports, discussion guides, and issue briefs as well as adhoc technical assistance when requested at the Federal, State, and local levels.

www.pedbikeinfo.org/

Shared Use Mobility Center – This Center is federally funded through a cooperative agreement with FTA and connects the public and private sectors, pilots programs, conducts new research, and provides policy and technical expertise to cities and regions. The Center provides technical assistance such as crafting and releasing requests for proposals, managing vendor negotiations, selecting vehicle locations, creating pricing structures, incorporating guidance from community-based organizations, and building stakeholder and community support.

<https://sharedusemobilitycenter.org/technical-assistance/>

Spark mini-grant program - As part of the CDC’s Active People, Healthy Nation Initiative, the League of American Bicyclists will award \$1,500 to organizations seeking to improve their communities through biking.

<https://bikeleague.org/applications-our-2023-community-spark-grants-are-now-open/>

State funding strategies workgroup - This virtual work group brings together active transportation organizations and advocates working to increase State and local funding for walking and bicycling. They have monthly meetings and discuss the “what” and the “how” - lessons learned, effective strategies, and the tips that they can offer to advocates pursuing funding for walking, bicycling, and Safe Routes to School at the state and local levels.

<https://www.saferoutespartnership.org/blog/join-state-funding-strategies-workgroup>

Sustainable Forestry Initiative – Sustainable Forestry Initiative Conservation Grants: The SFI Conservation Grants Program supports projects that engage non-profit organizations, SFI-certified organizations and other stakeholders in SFI’s mission of advancing sustainability through forest-focused collaboration. The SFI Conservation Grants Program strives to quantify and demonstrate the value of SFI-certified forestlands, and lands providing fiber through the SFI Fiber Sourcing Standard, toward mitigating climate change impacts, enhancing biodiversity, and protecting water resources.

<https://forests.org/conservationgrants/>

Transportation alternatives program state of states: On a quarterly basis, Safe Routes Partnership tracks States' progress awarding and obligating Transportation Alternatives Program funds. This tracking offers actionable insights for advocates and local governments.

<https://saferoutespartnership.org/blog/brand-new-our-state-states-quarterly-transportation-alternatives-program-implementation>

Tribal Technical Assistance Program – This FHWA program was designed to build the capability of the 573 federally recognized tribes to manage their highway assets by providing training and technical assistance that strengthen Tribal capacity for self-governance of transportation programs. This program has resources available to respond to questions in the following areas: Safety, Construction Management, Planning, Design, Environment, Construction Management, Contract Administration, Maintenance and Asset Management.

<https://www.fhwa.dot.gov/clas/ttap>

U.S. Department of Agriculture – Socially Disadvantaged Groups Grants: The primary objective of the Socially Disadvantaged Groups Grant program is to provide technical assistance to socially-disadvantaged groups through cooperatives and Cooperative Development Centers. Each fiscal year, applications are requested through a Notice published in the Federal Register and an announcement posted on Grants.gov.

<https://www.rd.usda.gov/programs-services/business-programs/socially-disadvantaged-groups-grant>

U.S. Department of Housing and Urban Development – Continuum of Care: The U.S. Department of Housing and Urban Development (HUD) released a first-of-its-kind package of resources to address unsheltered homelessness and homeless encampments, including funds set aside specifically to address homelessness in rural communities. The \$322 million available under this NOFO will enhance communities' capacity to humanely and effectively address unsheltered homelessness by connecting vulnerable individuals and families to housing, healthcare, and supportive services. This Special NOFO strongly promotes partnerships with healthcare organizations, public housing authorities and mainstream housing providers, and people with lived expertise of homelessness.

https://www.hud.gov/program_offices/comm_planning/coc/specialCoCNOFO

U.S. Department of Labor – Workforce Opportunity for Rural Communities (WORC): The WORC Initiative funds grant projects within the Appalachian, Lower Mississippi Delta, and Northern Border regions. These grants are designed to address the employment and training needs of the local and regional workforce, created in collaboration with community partners and aligned with existing economic and workforce development plans and strategies.

<https://www.dol.gov/agencies/eta/dislocated-workers/grants/workforce-opportunity>

U.S. Department of Transportation—Pedestrian and Bicycle Funding Opportunities: The link below will take you to a table that indicates potential eligibility for pedestrian and bicycle activities and projects under U.S. Department of Transportation surface transportation funding programs. Activities and projects need to meet program eligibility requirements. Project sponsors should integrate the safety, accessibility, equity, and convenience of walking and bicycling into surface transportation projects.

https://www.fhwa.dot.gov/environment/bicycle_pedestrian/funding/funding_opportunities.pdf

U.S. Department of Transportation – Promoting Resilient Operations for Transformative, Efficient, and Cost-saving Transportation Program (PROTECT): Provides funding to ensure surface transportation resilience to natural hazards including climate change, sea level rise, flooding, extreme weather events, and other natural disasters through support of planning activities, resilience improvements, community resilience and evacuation routes, and at-risk coastal infrastructure.

<https://www.transportation.gov/rural/grant-toolkit/promoting-resilient-operations-transformative-efficient-and-cost-saving>

U.S. Department of Transportation – RAISE Grants: This program helps communities around the country carry out projects with significant local or regional impact. RAISE discretionary grants, which were originally created under the American Recovery and Reinvestment Act as TIGER grants, can be used for a wide variety of projects. Recent examples of funded projects include dedicated bus lanes in Baltimore, highway and bridge repair in New Mexico, dock replacements in Alaska, and a rail-to-trail project in Arkansas. Overall, USDOT has awarded \$9.9 billion to more than 700 projects.

<https://www.transportation.gov/RAISEgrants>

U.S. Department of Transportation – Reconnecting Communities Pilot Program: The first-ever Federal program dedicated to reconnecting communities that were previously cut off from economic opportunities by transportation infrastructure. Eligible facilities can be a highway, including a road, street, or parkway or other transportation facility, such as a rail line, that creates a barrier to community connectivity, including barriers to mobility, access, or economic development, due to high speeds, grade separations, or other design factors. Funding supports planning grants and capital construction grants, as well as technical assistance, to restore community connectivity through the removal, retrofit, mitigation, or replacement of eligible transportation infrastructure facilities.

<https://www.transportation.gov/grants/reconnecting-communities>

U.S. Department of Transportation – Rural and Tribal Assistance Pilot Program: The BIL created the Rural and Tribal Assistance Pilot Program, which makes \$10 million available over five years to provide states, local governments, and tribal governments with grants to support project development leading to future applications to DOT credit or grant programs. The grants can support legal, technical, and financial advisors to help them advance infrastructure projects. The first notice of funding opportunity will include two fiscal years and will make \$3.4 million available to eligible applicants on a first-come, first-served basis.

<https://www.transportation.gov/buildamerica/RuralandTribalGrants>

U.S. Department of Transportation – Rural Opportunities to Use Transportation for Economic Success (ROUTES): An initiative to address disparities in rural transportation infrastructure by developing user-friendly tools and information, aggregating DOT resources, and providing technical assistance. The ROUTES Initiative aims to ensure rural transportation infrastructure's unique challenges are considered in order to meet priority transportation goals of safety, mobility, and economic competitiveness.

<https://www.transportation.gov/rural>

U.S. Department of Transportation – Safe Streets and Roads for All (SS4A): This is a discretionary program with \$5 billion in appropriated funds over the next 5 years. In fiscal year 2022 (FY22), up to \$1 billion is available. The SS4A program funds regional, local, and Tribal initiatives through grants to prevent roadway deaths and serious injuries. The following activities are eligible for the SS4A program: Develop or update a comprehensive safety action plan (Action Plan); Conduct planning, design, and development activities in support of an Action Plan; Carry out projects and strategies identified in an Action Plan.

<https://www.transportation.gov/grants/SS4A>

U.S. Department of Transportation – Thriving Communities Program: The Thriving Communities Program (TCP) aims to ensure that disadvantaged communities adversely or disproportionately affected by environmental, climate, and human health policy outcomes have the technical tools and organizational capacity to compete for federal aid and deliver quality infrastructure projects that enable their communities and neighborhoods to thrive.

<https://www.transportation.gov/grants/thriving-communities>

U.S. Department of Transportation Federal Highway Administration – Federal Lands Access Program: Improves transportation facilities that provide access to, are adjacent to, or are located within Federal lands. Funds, distributed among States by formula, supplement State and local resources for public roads, transit systems, and other transportation facilities, with an emphasis on high-use recreation sites and economic generators.

<https://flh.fhwa.dot.gov/programs/flap/>

U.S. Department of Transportation Federal Highway Administration – Recreational Trails Program: The Recreational Trails Program provides funds to the States to develop and maintain recreational trails and trail-related facilities for both nonmotorized and motorized recreational trail uses. Each State administers its own program, usually through a State resource agency, and has a state coordinator.

https://www.fhwa.dot.gov/environment/recreational_trails/rtpstate.cfm

<http://www.recreationaltrailsinfo.org/>

U.S. Department of Transportation Federal Highway Administration – Transportation Alternatives Set-Aside: These set-aside funds from the Surface Transportation Block Grant (STBD) program funding include all projects and activities that were previously eligible under the Transportation Alternatives Program, encompassing a variety of smaller-scale transportation projects such as pedestrian and bicycle facilities, recreational trails, safe routes to school projects, community improvements such as

historic preservation and vegetation management, and environmental mitigation related to stormwater and habitat connectivity.

<https://www.fhwa.dot.gov/fastact/factsheets/transportationalternativesfs.cfm>

U.S. Department of Transportation Federal Highway Administration – Nationally Significant Federal Lands and Tribal Projects (NSFLTP) Program: The Nationally Significant Federal Lands and Tribal Projects Program (NSFLTP) of The Fixing America's Surface Transportation Act (FAST Act) (Pub. L. 114-94, section 1123), provides funding for the construction, reconstruction, and rehabilitation of nationally-significant projects within, adjacent to, or accessing Federal and tribal lands. This Program provides an opportunity to address significant challenges across the nation for transportation facilities that serve Federal and tribal lands.

The NSFLTP Program provides discretionary funding for projects that have an estimated construction cost of at least \$25 million. Construction projects with an estimated cost equal to and exceeding \$50 million receive priority consideration in the selection process. Section 1123 of the FAST Act requires that projects have at least 10% of costs matched by funds not provided under any USDOT programs authorized under titles 23 or 49 of the U.S. Code, unless authorized under any other provision of law. FHWA shall consider criteria established under section 1123 of the FAST Act in rating all applications for funding under the Program in addition to the Secretary's objectives.

<https://highways.dot.gov/federal-lands/programs/significant>

U.S. Department of Transportation Federal Highway Administration – Recreational Trails Program: The Recreational Trails Program (RTP) provides funds to the States to develop and maintain recreational trails and trail-related facilities for both nonmotorized and motorized recreational trail uses.

Each State administers its own program. Colorado's RTP Coordinator is Fletcher Jacobs: fletcher.jacobs@state.co.us

U.S. Department of Transportation Federal Highway Administration – Federal Lands Transportation Program: The FLTP provides funding for transportation facilities owned and maintained by the National Park Service (NPS), U.S. Fish and Wildlife Service (FWS), U.S. Forest Service (USFS), U.S. Army Corps of Engineers (USACE), Bureau of Land Management (BLM), and with the enactment of the FAST Act, the Bureau of Reclamation (BOR) and independent Federal agencies with natural resource and land management responsibilities. The program focuses on improving Federal lands transportation facilities (FLTFs) that are located on, adjacent to, or provide access to Federal lands. The FLTFs must be owned and maintained by the Federal government and must be included in the national FLTF inventory.

<https://highways.dot.gov/federal-lands/programs/transportation>

U.S. Economic Development Administration (EDA) – Economic Development Integration (EDI) Funding and Resources: EDA’s Economic Development Integration (EDI) team works with a wide range of federal partners to help communities access programs and coordinate resources to optimize federal assistance. The funding and resources page provides useful and relevant information about tools and funding opportunities available to communities.

<https://eda.gov/integration/funding-resources/>

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<https://eda.gov/integration/funding-resources/>

U.S. Economic Development Administration (EDA) - Public Works and Economic Adjustment Assistance Programs. Through this program, EDA provides grants ranging between \$100K to \$30million (with EDA Funding 50-80% of project costs depending on certain criteria). Each project funded under this program must be consistent with at least one of EDA’s Investment Priorities: 1. Equity 2. Recovery & Resilience 3. Workforce Development 4. Manufacturing 5. Technology-Based Economic Development 6. Environmentally-Sustainable Development 7. Exports & Foreign Direct Investment. Each project must be consistent with the region’s current Comprehensive Economic Development Strategy (CEDS), or if a CEDS does not exist, an equivalent EDA-accepted regional economic development strategy that meets EDA’s CEDS or strategy requirement.

<https://www.eda.gov/funding/funding-opportunities/category?category=266289>

U.S. Economic Development Administration – Travel, Tourism, and Outdoor Recreation Grant: Competitive Grants: \$240 million to help communities that have been hardest hit by challenges facing the travel, tourism and outdoor recreation sectors to invest in infrastructure, workforce or other projects to support the recovery of the industry and economic resilience of the community in the future.

<https://eda.gov/arpa/travel-tourism/>

U.S. Environmental Protection Agency (EPA) – Brownfields Program: EPA’s Brownfields Program provides direct funding for brownfields assessment, cleanup, revolving loans, environmental job training, technical assistance, training, and research. To facilitate the

leveraging of public resources, EPA's Brownfields Program collaborates with other EPA programs, other federal partners, and state agencies to identify and make available resources that can be used for brownfield activities.

<https://www.epa.gov/brownfields/types-epa-brownfield-grant-funding>

U.S. Environmental Protection Agency – Clean Water State Revolving Fund (CWSRF): The Clean Water State Revolving Fund (CWSRF) program is a federal-state partnership that provides communities low-cost financing for a wide range of water quality infrastructure projects.

<https://www.epa.gov/cwsrf>

U.S. Environmental Protection Agency (EPA) – The Environmental Justice Thriving Communities Technical Assistance Centers (EJ TCTAC) Program: EPA's new EJ Thriving Communities Technical Assistance Centers Program will establish technical assistance centers across the nation providing technical assistance, training, and related support to communities with environmental justice concerns and their partners. The services provided will include training and assistance on writing grant proposals, navigating federal systems such as Grants.gov and SAM.gov, effectively managing grant funds, community engagement, meeting facilitation, and translation and interpretation services for limited English-speaking participants.

<https://www.epa.gov/environmentaljustice/environmental-justice-thriving-communities-technical-assistance-centers>

U.S. Environmental Protection Agency (EPA) – The Environmental Justice Collaborative Problem-Solving (CPS) Cooperative Agreement Program: EPA's EJ Collaborative Problem-Solving Cooperative Agreement Program provides funding for eligible applicants for projects that address local environmental and public health issues within an affected community. The CPS Program assists recipients in building collaborative partnerships to help them understand and address environmental and public health concerns in their communities.

<https://www.epa.gov/environmental-justice/environmental-justice-collaborative-problem-solving-cooperative-agreement-0>

U.S. Environmental Protection Agency (EPA) – The Environmental Justice Government-to-Government (EJG2G) Program - The EJG2G program provides funding to governmental entities at the state, local, territorial and tribal level to support and/or create model government activities that lead to measurable environmental or public health results in communities disproportionately burdened by environmental harms and risks.

<https://www.epa.gov/environmentaljustice/environmental-justice-government-government-program>

U.S. Environmental Protection Agency (EPA) – The Environmental Justice Small Grants Program: EPA's EJ Small Grants Program supports and empowers communities working on solutions to local environmental and public health issues. The program is designed to help communities understand and address exposure to multiple environmental harms and risks.

<https://www.epa.gov/environmentaljustice/environmental-justice-small-grants-program>

U.S. Environmental Protection Agency (EPA) – Office of Community Revitalization: EPA's Office of Community Revitalization works with communities to help them grow in ways that expand economic opportunity while protecting human health and the environment. The Office of Community Revitalization conducts research; produces reports and other publications; provides examples of outstanding smart growth communities and projects; and works with tribes, states, regions, and communities through grants and technical assistance programs on a range of smart growth topics.

<https://www.epa.gov/smartgrowth>

USDA Forest Service – Citizen Science Competitive Funding Program: Citizen Science Competitive Funding Program (CitSci Fund) was launched in 2017 to support innovative projects that address science and resource management information needs while connecting people to the land and one another. It is an opportunity for USDA Forest Service units and partners to apply for up to \$60,000 over the course of 6 years for collaborative citizen science projects.

<https://www.fs.usda.gov/working-with-us/citizen-science/competitive-funding-program>

USDA Forest Service – Community Forest & Open Space Program: The Community Forest and Open Space Conservation Program provides financial assistance grants to local governments, Indian tribes, and qualified nonprofit organizations (including land trusts) to establish community forests that provide defined public benefits such as recreational opportunities, the protection of vital water supplies and wildlife habitat, demonstration sites for private forest landowners, economic benefits from timber and non-timber products.

<https://www.fs.usda.gov/managing-land/private-land/community-forest/program>

USDA Forest Service – Forest Legacy Program: The Forest Legacy Program is a conservation program administered by the USDA Forest Service that provides grants to state agencies to permanently conserve important forest lands that support strong markets for forest products, protect air and water quality, provide recreational opportunities, and sustain important fish and wildlife habitat.

<https://www.fs.usda.gov/managing-land/private-land/forest-legacy>

USDA Forest Service – Forest Stewardship Program: The Forest Stewardship Program (FSP) works in partnership with state forestry agencies, cooperative extensions, and conservation districts to connect private landowners with the information and tools they need to manage their forests and woodlands. FSP works to assist landowners to actively manage their land and related resources, keep land in a productive and healthy condition for present and future owners and increase economic benefits of land (e.g., timber harvesting) while conserving the natural environment. FSP also helps landowners identify goals for their land and the management activities needed to realize them.

<https://www.fs.usda.gov/managing-land/private-land/forest-stewardship/>

USDA Forest Service – Regional Research Stations: Forest Service R&D research needs to reflect the diversity of natural resources across the country. To accomplish this, research is conducted at nearly 80 locations across the United States, organized around five regional research stations plus the International Institute of Tropical Forestry in Puerto Rico and the Forest Products Laboratory in Madison, Wisconsin. R&D laboratories are complemented by a network of 80 experimental forests. In addition, R&D research includes collaborations in other countries.

<https://www.fs.usda.gov/research/stations>

USDA Forest Service – Urban & Community Forestry Program: The Urban and Community Forestry Program supports the health of all our nation's forests by creating jobs, contributing to vibrant regional wood economies, enhancing community resilience, and preserving the unique sense of place in cities and towns of all sizes. By working with our state partners to deliver information, tools and financial resources, the program supports fact-based and data-driven best practices in communities, maintaining, restoring, and improving the more than 140 million acres of community forest land across the United States. Technical support is provided to communities by state forestry agencies and non-profit partners for local actions, such as conducting tree inventories, preparing management plans and policies, and planting and caring for trees.

<https://www.fs.usda.gov/managing-land/urban-forests/ucf>

USDA Forest Service and American Indian Alaska Native Tourism Association (AIANTA) – NATIVE Act: This program will award grants of up to \$250,000 out of a total funding amount of approximately \$900,000 and is intended to advance the intent and purpose of the NATIVE Act through supporting and investing in efforts to enhance and integrate cultural tourism/cultural recreation to empower Native American communities and to advance the National Travel and Tourism Strategy. The program seeks applications from Tribal Nations, Tribal Enterprises and native nonprofits that border and/or have historic ties to USFS managed lands and USFS Regions.

<https://www.aianta.org/request-for-proposal-us-forest-service-aianta-native-act-grant/>

USDA Natural Resources Conservation Service (NRCS): The NRCS has several grants and technical assistance programs that support community conservation efforts. Some of them include:

Conservation Technical Assistance: NRCS can provide farmers and landowners technical assistance to manage their natural resources in a responsible and sustainable way.

Environmental Quality Incentives Program (EQIP): Provides landowners and land managers with financial assistance to address natural resource concerns on private, working lands through conservation practices. Issues addressed can include soil erosion, water quality impacts, soil quality degradation (soil compaction, soil productivity/health), low plant productivity, and degraded wildlife habitat.

Conservation Stewardship Program (CSP): Provides financial assistance to conservation minded agricultural and forestry producers by paying for existing conservation activity AND for newly adopted conservation measures. Adopting a new conservation activity is a requirement for program participation.

<https://www.nrcs.usda.gov/wps/portal/nrcs/site/national/home/>

USDA Natural Resource Conservation Service (NRCS) – Conservation Innovation Grants: Conservation Innovation Grants (CIG) is a voluntary program intended to stimulate the development and adoption of innovative conservation approaches and technologies while leveraging Federal investment in environmental enhancement and protection, in conjunction with agricultural production. Under CIG, Environmental Quality Incentives Program funds are used to award competitive grants to non-Federal governmental or nongovernmental organizations, Tribes, or individuals.

CIG enables NRCS to work with other public and private entities to accelerate technology transfer and adoption of promising technologies and approaches to address some of the Nation's most pressing natural resource concerns. CIG will benefit agricultural producers by providing more options for environmental enhancement and compliance with Federal, State, and local regulations. NRCS administers CIG.

<https://www.nrcs.usda.gov/wps/portal/nrcs/mt/programs/financial/cig/>

USDA Natural Resource Conservation Service – Regional Conservation Partnership Program: The Regional Conservation Partnership Program (RCP) promotes coordination of NRCS conservation activities with partners that offer value-added contributions to expand our collective ability to address on-farm, watershed, and regional natural resource concerns. Through RCP, NRCS seeks to co-invest with partners to implement projects that demonstrate innovative solutions to conservation challenges and provide measurable improvements and outcomes tied to the resource concerns they seek to address.

<https://www.nrcs.usda.gov/wps/portal/nrcs/main/national/programs/financial/rcpp/>

USDA Rural Development – Business and Industry Loan Guarantees: Provide guarantees on loans made by private lenders to help new and existing businesses gain access to affordable capital by lowering the lender’s risk and allowing for more favorable interest rates and terms.

<https://www.rd.usda.gov/programs-services/business-industry-loan-guarantees/>

USDA Rural Development – Community Facilities Program: Provides affordable loans, loan guarantees, and grants to construct, expand, or improve facilities that provide essential public services in rural areas, such as health care, education, public safety, and others.

<https://www.rd.usda.gov/programs-services/all-programs/community-facilities-programs>

USDA Rural Development – Inflation Reduction Act Funding for Rural Development (IRA): IRA represents the largest single investment in rural electrification since the passage of the Rural Electrification Act in 1936. The Act provides funding to USDA Rural Development to help eligible entities purchase renewable energy and zero-emission systems and make energy-efficiency improvements that will significantly reduce greenhouse gas emissions.

<https://www.rd.usda.gov/inflation-reduction-act>

USDA Rural Development – Rural Business Development Grants: Help small and emerging private businesses and/or nonprofits in rural communities startup or expand businesses. Funds may be used to acquire or develop land, buildings, plants, and equipment; build or improve access roads, parking areas, utility extensions, and water and waste disposal facilities; provide technical assistance; establish revolving loan funds; and support rural distance learning programs that provide educational or job training.

<https://www.rd.usda.gov/programs-services/rural-business-development-grants>

USDA Rural Development – Rural Innovation Stronger Economy (RISE) Grants: The Rural Innovation Stronger Economy (RISE) Grant Program offers grant assistance to create and augment high-wage jobs, accelerate the formation of new businesses, support industry clusters and maximize the use of local productive assets in eligible low-income rural areas.

<https://www.rd.usda.gov/programs-services/business-programs/rural-innovation-stronger-economy-rise-grants>

USDA Rural Development – Rural Microentrepreneur Assistance Program: The program provides loans and grants to Microenterprise Development Organizations (MDOs) to help microenterprises startup and growth through a Rural Microloan Revolving Fund. The program also provides training and technical assistance to microloan borrowers and micro entrepreneurs.

<https://www.grants.gov/web/grants/view-opportunity.html?opId=343324>

USDA Rural Development – Single Family Housing Programs: Provide loans, loan guarantees, and grants to give families and individuals the opportunity to buy, build, repair, or own safe and affordable homes located in rural America. Includes grants and loans for rural housing, housing preservation, and direct home loans. Eligibility for these loans, loan guarantees, and grants is based on income and varies according to the average median income for each area.

<https://www.rd.usda.gov/programs-services/all-programs/single-family-housing-programs>

USDA Rural Development – Summary of Major Programs: A summary document that catalogs the more than 40 programs USDA has to support rural America, including telecommunications, electric, community facilities, water and environment, business and cooperative programs, and single and multi-family housing programs.

https://www.rd.usda.gov/files/RD_ProgramMatrix.pdf

USDA Rural Development – Telecom Programs: Loans and grants to build and expand broadband networks in eligible rural areas. Loans build broadband networks and deliver service to rural households and businesses and provide capital for rural telecommunications companies and broadband providers. Grants are reserved for communities with the highest need.

<https://www.rd.usda.gov/programs-services/all-programs/telecom-programs>

USDA Rural Development – Water and Waste Disposal Loan and Grant Programs: Provides funding for clean and reliable drinking water systems, sanitary sewage disposal, sanitary solid waste disposal, and storm water drainage to households and businesses in eligible rural areas.

<https://www.rd.usda.gov/programs-services/water-waste-disposal-loan-grant-program>

U.S. Small Business Administration (SBA): Created in 1953, SBA helps small business owners and entrepreneurs pursue the American dream. The SBA is the only cabinet-level federal agency fully dedicated to small businesses and provides counseling, capital, and contracting expertise as the nation's only go-to resource and voice for small businesses. If you need access to capital to help you achieve your business goals, the SBA offers various funding programs for all business types. Whether you need to create a

successful business plan, get expert advice on expanding your business, or train your team, SBA's resource partner network is here to help!

For Funding Programs: <https://www.sba.gov/funding-programs>

For Local Assistance visit: <https://www.sba.gov/local-assistance/find?address=87107&pageNumber=1>

Walkability action institute - National Association of Chronic Disease Directors (NACDD) collaborates and receives financial support from the CDC on a multiday "course" for interdisciplinary teams representing approximately six regional/metropolitan planning organizations, or county or municipality jurisdictions from within a State. The interdisciplinary teams are comprised of public health, transportation, planning, elected officials, and other disciplines attend the course, develop team action plans, and implement policies, plans, projects, or system improvements to improve the design of their communities, regions, and states to support safe and accessible walking and biking over the long term.

<https://chronicdisease.org/page/WAI/>

Non-Federal Funding and Technical Assistance

AARP Community Challenge Grants: These grants fund projects that help communities make immediate improvements and jump-start long-term progress towards livability for people of all ages in communities across the nation. 2019 projects were designed to create vibrant public places, demonstrate the tangible value of “Smart Cities,” deliver a range of transportation and mobility options, and/or support the availability of a range of housing choices.

<https://www.aarp.org/livable-communities/community-challenge/>

The Access Fund – Climbing Conservation Grant: The Access Fund’s Climbing Conservation Grant Program funds projects that preserve or enhance climbing access and opportunities and conserve the climbing environment throughout the US. Since our inception in 1991, Access Fund has funded over \$1.4 million to local organizations, climbers, and public agencies (see our Grant History).

Because we're a member-supported nonprofit organization, we fund projects that demonstrate local climber support, collaboration with land managers, and a commitment to long-term change. Your group’s efforts should be quantifiable, with specific objectives, a detailed budget, and measures for evaluating success. Most grant requests range from \$1,000 to \$4,000. Access Fund considers requests for more than \$10,000, but these projects should have national significance and use a high degree of matching funds. If requesting more than \$10,000, please reach out to grantapplications@accessfund.org before submitting your application. Read through the projects that were awarded during 2019’s Second Round to see examples of proposals that were vetted and awarded by Access Fund’s grant committee.

<https://www.accessfund.org/take-action/apply-for-funding/climbing-grant-application>

America Walks – Technical Assistance for Walkable Communities: America Walks provides technical assistance and “rapid-response” services at no charge. We regularly receive questions on a variety of walking topics, including starting community groups, getting a crosswalk installed, passing a Vision Zero policy, and more. We respond with advice, best practices, case studies, and provide connections to other practitioners.

<https://americawalks.org/programs/technical-assistance-for-walkable-communities/>

American Trails – Legacy Trails Grant Program: American Trails has partnered with the U.S. Forest Service to create the Legacy Trails Grant Program. The goal of the program is to support projects that restore, protect, and maintain watersheds on our national forests and grasslands. The Forest Service identifies and prioritizes watershed acres or

areas where Forest Service roads and trails may impact water quality in streams and water bodies. American Trails will be looking to fund projects that restore fish and aquatic organism passage, improve trail resiliency, preserve trail access, decommission unauthorized trails, and convert unneeded Forest Service roads to trails. American Trails is administering this grant program, and is soliciting applications for funding, with awards up to \$100K per project.

<https://www.americantrails.org/legacy-trails-program>

American Trails – The Trail Fund: These grants are for work on motorized or nonmotorized trails/project that are open to the public anywhere in the United States. We will focus our funding on state and local lands, and Federal lands will be accepted. For trails located on US Forest Service land can be funded through the Trail Partner Funding.

<https://www.americantrails.org/apply-for-the-trail-fund#eligibility>

Athletic Brewing Co – Two for the Trails: Grants are for trails, beaches, waterways, parks, and urban areas needing outdoor maintenance.

<https://athleticbrewing.com/pages/two-for-the-trails>

Bass Pro Shops & Cabela's: Together with their partners in conservation, Bass Pro Shops and Cabela's are working to positively shape the future of the outdoors through donations, grant-making and advocacy. They invest in programs and initiatives aimed at conserving wildlife and habitat, connecting new audiences to the outdoors, advocating for access and sportsmen's rights, supporting military and veterans, and strengthening communities in the Missouri Ozarks.

<https://about.basspro.com/community/support/?lcab.rdr=TRUE>

Bill and Rosemary Gallagher Foundation – Bill and Rosemary Gallagher Foundation

Grants: Some eligible project areas of interest: Education

Improve educational opportunities for citizens of Western Montana

Art and Culture

Art programs

Theatrical, artistic and educational programs for youth

Creative and cultural expression

<http://www.thegallagherfoundation.org/application-process.html>

Blue Zones – Made to Move: The Made to Move program is a competitive funding opportunity created to assist communities in advancing active transportation through local project development, implementation, and supporting policies. With the ultimate goal of promoting more walkable, bikeable, transit-friendly environments for all ages,

incomes, and abilities, this funding opportunity will be awarded to five mid-sized communities in the United States. Each community will receive \$100,000 plus technical assistance from the Blue Zones, LLC, built environment team.

<https://www.bluezones.com/made-to-move/>

BNSF Railway – BNSF Grants: Eligible projects: Environmental, sustainability or conservation projects, Health & human services, Cultural and historic preservation

<http://www.bnsffoundation.org/how-to-apply/>

Bullitt Foundation – Bullitt Foundation Grants: The Bullitt Foundation awards grants to U.S. nonprofit organizations and Canadian Charities or those that identify themselves as a validly organized and operating municipal corporation, public agency, or Native American Tribe. The Foundation funds projects in four main areas:

Regional Ecosystem Health

Deep Green Buildings

Resilient Cities, Healthy Communities

Energy, Climate and Materials

<https://bullittfoundation.force.com/Grantee/s/>

Causality Brand Grant: Causality offers both full (pro bono) and matching (partial, funding requirement of 50 percent) service grants to nonprofits for brand marketing and creative services such as brand assessment and development, identity design or logo refresh, marketing materials, marketing campaign development, website design and build, digital/social media graphics, and more.

<https://www.causalitybrandgrant.com/>

Cinnabar Foundation – Conservation Program Grant: Grant Program Areas:

~Community Conservation & Sustainable Agriculture

~Conservation Education & Research

~Environmental Advocacy

~Private Land Conservation

~Public Lands (access, advocacy, stewardship, wildlife habitat)

~Water Quality and Fisheries

<https://www.thecinnabarfoundation.org/special-project-grants.html>

Cliff Family Foundation: The Cliff Family Foundation awards grants on an annual basis for general operational support as well as for specific projects. The Foundation's funding priorities include strengthening food systems, enhancing equitable community health outcomes, and safeguarding the environment and natural resources. Priority is given to

applicants that address two of their funding priorities at the same time, demonstrate strong community ties, and operate within visible and clearly defined plans for positive change.

<https://clifffamilyfoundation.org/grants-program>

Community Transportation Association of America – Rural Passenger Transportation Technical access program

: Funded by USDA Rural Development, this program helps rural communities enhance economic growth and development by improving transportation services. The program provides planning assistance for facility development, transit service improvements and expansion, new system start-up, policy and procedure development, marketing, transportation coordination, training, and public transit problem-solving activities.

<https://ctaa.org/rural-tribal-passenger-transportation-technical-assistance/>

Doris Duke Charitable Foundation - Doris Duke Charitable Foundation Environment Grants: Through the Environment Program, the foundation typically awards grants via invited proposals and, occasionally, open funding competitions. A variety of foundation-supported funding opportunities are also available through regranting programs administered by partner organizations. The foundation's land capital funds are typically distributed through regranting competitions administered by regional conservation organizations.

Unsolicited proposals about future support for projects that fall within the Environment Program's three primary grantmaking strategies can be submitted through a letter of inquiry. Please review our areas of focus to determine whether your proposal fits our objectives by visiting the program's What We Support page.

<https://www.ddcf.org/funding-areas/environment/grant-making-process/>

Fluor Giving: Grants are only made to organizations that are 501(c)(3) non-profit organizations or qualifying non-governmental organizations. An emphasis is placed on programmatic and operating support. Special event and fundraising support is generally not considered. Priority is given to organizations that align to Fluor's strategic focus areas and provide opportunities for employee volunteerism. Fluor's key focus areas are Education, Public Health and Critical Human Needs, Economic Development, and Environment.

<https://www.fluor.com/sustainability/community>

The Fruit Tree Planting Foundation – FTFP Orchard Grant: Fruit Trees For Your Community

The Fruit Tree Planting Foundation (FTFP) is an award-winning international nonprofit charity dedicated to planting fruitful trees and plants to alleviate world hunger, combat

global warming, strengthen communities, and improve the surrounding air, soil, and water. FTPF programs strategically donate orchards where the harvest will best serve communities for generations, at places such as community gardens, public schools, city/state parks, low-income neighborhoods, Native American reservations, international hunger relief sites, and animal sanctuaries.

<https://www.ftpf.org/apply>

GrantWatch: A website listing thousands of current grants, funding opportunities, awards, contracts and archived grants.

<https://www.grantwatch.com/>

High Stakes Foundation - High Stakes Foundation Grants: We fund transformational ideas that promote equality, climate change solutions, economic development, local agriculture, sustainable communities, ecosystem preservation and leadership in Montana.

<https://highstakesfoundation.org/home-page/>

Institute of Museum and Library Services – Native American Library Services Enhancement Grants: This program is designed to assist Native American tribes in improving core library services for their communities. Reflecting IMLS’s agency-level goals of championing lifelong learning, strengthening community engagement, and advancing collections stewardship and access, the goals for this program are to improve digital services to support needs for education, workforce development, economic and business development, health information, critical thinking skills, and digital literacy skills; improve educational programs related to specific topics and content areas of interest to library patrons and community-based users; and enhance the preservation and revitalization of Native American cultures and languages.

<https://www.ims.gov/grants/available/native-american-library-services-enhancement-grants>

International Mountain Biking Association – Trail Accelerator Grant: Eligible projects: Projects that serve mountain bikers as the primary users, though multi-purpose human-powered trail uses are viable as well. Projects that will result in a visible and substantial increase in access, improved mountain bike experiences, and greater community benefit. Projects where the Trail Accelerator grant stands to leverage additional resources to ensure the success of the project. Projects that promote community development, volunteer recruitment, new rider development, youth riding, and engaging marginalized community members. Higher preference will be given to projects that demonstrate a focus on diversity, equity, and inclusion.

<https://www.imba.com/trails-for-all/trail-accelerator-grants>

Irving Foundation - The Irving Foundation is interested in supporting organizations whose work focuses on educating youth for self sufficiency in New England or Montana. Focus areas include the arts, STEM, environmental stewardship, or health.

<http://www.theirvingfoundation.org/apply>

Jerry Metcalf Foundation – Jerry Metcalf Foundation Grants: Eligible project purposes: specific projects, buildings, assets and endowments, operation and administration costs and matching funds. The Foundation supports projects in these areas: the visual, performing, and literary arts, historical research and preservation, environmental research and conservation, and education and community health.

<https://www.jerrymetcalfmontana.org/grantguidelines.html>

KaBoom! Playground Grants: Several KaBoom! grants support the development of playgrounds in communities.

<https://kaboom.org/grants>

Lewis and Clark Trail Heritage Foundation – Trail Heritage: Grants fund preservation, protections and interpretation of the natural, historic, educational, and cultural resources of the Lewis and Clark national Historic Trail. Projects must meet goals of the LCTSE Program: a) Enhance public access, enjoyment, or knowledge of significant or identifiable Lewis and Clark sites;

b) Protect, preserve, or restore a threatened and important Lewis and Clark site or associated natural or cultural resources;

c) Involve partners such as a private property owner; youth groups such as schools, Boy Scouts/Girls Scouts of America; government agencies; other non-profit organizations or land trusts; and especially Indian Tribes.

d) Are sustainable or maintainable by the requesting Chapter or organization

<https://www.lewisandclark.org/grants/>

M.J. Murdock Charitable Trust – Strategic Projects: Grant projects must serve Alaska, Idaho, Montana, Oregon and Washington. Capital project grants support construction, renovation, land purchase and other capital projects. Organizations must be tax-exempt. Funds: Arts and culture, education, scientific research, human services, health.

<https://murdocktrust.org/grant-opportunities/>

Move United – Adaptive Equipment Grants: Move United, in partnership with The Hartford, is empowering youth and adults with disabilities to achieve amazing things by making adaptive equipment and sports more accessible. The program goal is to make a significant impact in adaptive sports by empowering 60,000 people, including youth and

adults with disabilities, to participate sports and recreation over 10 years. After providing 38 Move United Member Organizations with grants in 2018-2022, The Hartford and Move United are excited to announce we are inviting the next round of Member Organizations to apply to be a new partner to help advance the goal to grow adaptive sports programs.

<https://moveunitedsport.org/equipment-grant-opportunity/>

National Center for Rural Road Safety: A national hub of training, resources, and technical assistance for rural road safety improvements. The center is intended to develop and share multidisciplinary rural road safety training, resources, and technical assistance that is dynamic, collaborative, and responsive. The funding page provides updated links to grants and funds that focus on rural transportation safety.

<https://ruralsafetycenter.org/resources/funding/>

National Recreation and Park Association (NRPA): NRPA provides information about grant and fundraising opportunities that are available for park and recreation agencies and affiliated friends groups and 501(c)(3) nonprofits.

<https://www.nrpa.org/our-work/Grant-Fundraising-Resources/>

National Wilderness Stewardship Alliance: NWSA is a network of volunteer-based organizations to provide stewardship for America's enduring resource of wilderness. They have variety of funding grant programs (\$2-10,000 range) related to stewardship and trails. Applications are usually due by late March of each year.

https://www.wildernessalliance.org/funding_programs

Northwestern Energy – Conservation Grant: Grant will be considered for requests regarding environmental preservation including habitat, fish and wildlife protection.

<https://www.northwesternenergy.com/in-your-community/charitable-programs>

Otto Bremer Trust – Health and Wellbeing Grant: Examples include early education and parenting programs, community recreation, physical and mental health services, youth support and enrichment, post-secondary education and job skills.

<https://ottobremer.org/social-return/#How-To-Apply--Schedule>

Outride Bike – Outride Fund: Outride Fund supports projects related to youth cycling, including education, youth rider development, bike-cooperatives, earn-a-bike programs, and trail/bikepark/pump track projects.

<https://outridebike.org/outride-fund>

Parks for All / Hydro Flask – Parks Grant: Must meet one of the following criteria:

New parks category Projects large and small in scale are vital for increasing the outdoor spaces available for everyone. From the creation of small urban parks, to the expansion of large trail systems, we seek to fund new trails for walkers and runners, bikers and hikers and swimmers and paddlers too. New parks applications should involve the completion of trail miles, park infrastructure, or other similar outcomes. If your project contributes to the creation of new parks or trails, from planning to construction, with specific outcomes or milestones in 2023, we encourage you to apply under this category.

Park maintenance and restoration category There is tremendous work needed to care for, restore, and maintain our outdoor spaces and our ability to continue to enjoy them. Ideal programs think creatively about engaging communities in stewardship work and creating connections between people and the land. If your program focuses on caring for and improving outdoor spaces to improve recreation experiences and involves over 1,000 person-hours in the course of this work, please complete the application under this category.

Park access / education category Supporting more equitable access and the education (and confidence) for all to enjoy our parks is a core tenant of the Parks for All program. Specifically, we seek to support projects that break through the barriers faced by Black, Indigenous, People of Color, Latinx, Asian, womxn, LGBTQIA2S+, Disabled, and other historically marginalized communities. We want to work with nonprofits that are helping change the narrative of time outside and are addressing issues of representation and access. Ideal programs build inclusivity through innovative programming, and/or developing hundreds of new outdoor participants through experiential immersion. If your program seeks to develop new outdoor lovers, this category is for you.

Single use plastics reduction Hydro Flask launched its #RefillForGood initiative in July 2020, uniting the brand with consumers and global thought leaders to eliminate single-use container waste. #RefillForGood is our rally cry to make good changes for good reasons, educating people to protect and preserve green spaces through simple, achievable actions – such as choosing reusable alternatives to single-use bottles and containers. We welcome organizations who share this mission to apply with projects aimed at reducing single use plastics. Project-examples might include beach cleanups, park water bottle refill station installations, or single use plastic reduction awareness campaigns in parks.

https://www.cybergrants.com/pls/cybergrants/quiz.display_question?x_gm_id=7616&x_quiz_id=10610&x_order_by=1

Patagonia – Patagonia Environmental Grants: We support innovative work that addresses the root causes of the environmental crisis and seeks to protect both the environment and affected communities. We focus on places where we've built

connections through outdoor recreation and through our network of retail stores, nationally and internationally.

We believe local battles—campaigns to protect a specific stand of forest, a stretch of river, a native wild species or a community suffering from pollution—build public support and confront larger, more complex issues like climate change, loss of biodiversity and environmental justice.

We encourage work that brings historically marginalized communities to the forefront of the environmental movement and defends communities whose health and livelihoods are threatened by environmental exploitation.

We support multipronged campaigns that push for greater environmental protections and force the government to abide by its own laws.

<https://www.patagonia.com/how-we-fund/>

People for Bikes: The People for Bikes Community Grants Program provides funding for important projects that build momentum for bicycling in communities across the U.S. These projects include bike paths and rail trails, as well as mountain bike trails, bike parks, BMX facilities, and large-scale bicycle advocacy initiatives. Grant cycles are 1-2 per year and are up to \$10,000.

<https://www.peopleforbikes.org/grants>

Project for Public Spaces – Community Placemaking Grants: Provides funding to US-based nonprofits and government agencies to address inequalities in public space access by working directly with local stakeholders to transform public spaces or co-create new ones. We do this by providing direct funding, technical assistance, and capacity building facilitated by Project for Public Spaces.

<https://www.pps.org/community-placemaking-grants>

Rails-to-Trails Conservancy: This website lists many federal, state, and local government funding mechanisms, as well as grants, partnerships, and other creative funding methods available for trail building – for acquisition and maintenance.

- Acquisition Funding: <https://www.railstotrails.org/build-trails/trail-building-toolbox/funding/acquisition-funding/>
- Bipartisan Infrastructure Law Trail and Infrastructure Funding: https://www.railstotrails.org/media/1167725/bil_eligibilities_2021final.pdf
- Carbon Reduction Program: <https://www.railstotrails.org/policy/funding/climate/crp/>
- Congestion Mitigation and Air Quality: <https://www.railstotrails.org/policy/funding/climate/cmaq/>
- Earmarks: <https://www.railstotrails.org/policy/funding/earmarks/>

- Neighborhood Access and Equity Grant Program: <https://www.railstotrails.org/policy/funding/equity/nae/>
- New Federal Funding for Trails: <https://www.railstotrails.org/policy/funding/>
- Maintenance Funding: <https://www.railstotrails.org/build-trails/trail-building-toolbox/funding/maintenance-funding/>
- Rural Surface Transportation Grant: <https://www.railstotrails.org/policy/funding/rstg/>

Safe Routes Partnership – Safe Routes to Parks: The Safe Routes to Parks Activating Communities program provides in-depth technical assistance and grant funding to ten communities working to improve safe, secure park access for people of all ages and abilities in low-income communities and communities of color.

<https://www.saferoutespartnership.org/healthy-communities/saferoutestoparks>

Shell Oil Grant Program: Shell partners with leading organizations that are aligned to our global footprint and have proven track records for making a difference in our three areas of focus: Community, Education, and Environment. While the program generally funds large national non-profit organizations it also invests in local communities where Shell has a strong presence. Typically, Shell chooses to work with community organizations with which we have established or proactively developed relationships.

<https://www.shell.us/sustainability/request-for-funding-from-shell.html#vanity-aHR0cHM6Ly93d3cuc2h1bGwudXMvc3VzdGFpbmFiaWxpdHkvcmlVxdWVzdC1mb3ltYS1ncmFudC1mcm9tLXNoZWxsLmh0bWw>

Smart Growth America – Community Connectors Grants: The Community Connectors program to help advance locally driven projects that will reconnect communities separated or harmed by transportation infrastructure and tap available federal and state funds to support them. 15 teams from small to mid-sized cities (between approximately 50,000 and 500,000 in population) will be selected to receive a capacity-building grant to advance these projects.

<https://smartgrowthamerica.org/program/community-connectors-grants/>

Spanish Peaks Community Foundation – Spanish Peaks Community Foundation Grants: Grant applications are focused on local organizations and projects that deliver direct community services, educational support, affordable access to outdoor resources and recreation, and cultural opportunities that enrich the Big Sky community.

<https://spanishpeaksfoundation.org/grant-application/>

T-Mobile Hometown Grant Program: T-Mobile's Hometown Grant program is investing big in small towns by awarding up to 100 towns a year with project funding—up to

\$50,000 each. The program focuses on projects that revitalize community spaces in towns with 50,000 people or less. Recipients are selected and awarded on a quarterly basis.

<https://www.t-mobile.com/brand/hometown-grants>

Temper of the Times Foundation – Temper of the Times Foundation Grants: Temper of the Times Foundation provides funds only to nonprofit organizations classified as 501(c)(3) public charities by the Internal Revenue Service. The Foundation does not provide grants to individuals, for-profit organizations, or government agencies. Grants are typically between \$5,000 and \$15,000 and are awarded for projects that will lead to measurable outcomes for wildland ecosystem conservation and restoration in the United States. Grants may be used to fund the production of print, radio, or television ads, to pay for advertising space or airtime, or to produce or distribute pamphlets, books, videos, or press packets. Because grants are for wildland ecosystem advertising campaigns, not for general organizational support, they may not be used to cover costs associated with the production of organization newsletters, membership campaigns, or for staff salaries. In addition, the Foundation cannot fund lobbying efforts or candidates for political office.

<http://temperfund.org/>

The Conservation Alliance: The Conservation Alliance Grants Program seeks to protect threatened wild places throughout North America for their habitat and recreational values. These grants are given to registered 501(c)3 nonprofit organizations working to protect the special wild lands and waters in their backyards. While these funds are often for protecting land, they have been utilized for providing pedestrian access to wild lands, which includes trail development.

<http://www.conservationalliance.com/grants/>

The Conservation Fund – Balancing Nature and Commerce Course: The Conservation Fund's Conservation Leadership Network offers several resources, including the Balancing Nature and Commerce Course. This course is an opportunity for gateway communities from around the country to participate in 2 webinars and a 3-day in-person workshop to catalyze collaborative action, cultivate local leadership and advance solutions. During the course, community-based teams will identify opportunities to build healthier communities based upon their unique assets and hear about the latest trends in resilient natural and cultural resources, diverse recreation assets, accessibility as a foundation, and revitalized main streets and downtowns. Teams will develop specific action plans for implementation when they return home.

<https://www.conservationfund.org/our-work/conservation-leadership-network>

Together Outdoors – Grant Programs: The goal of Together Outdoors is to fund outdoor inclusion initiatives that are “by the community, for the community.” They use a trust-based approach to dismantle historical barriers to funding. In this initial pilot round of grants, Together Outdoors will make one-time awards of \$5,000 to \$10,000. Funding supports two main initiatives. “Research + Resources” provides monetary support for the development of research and resources concerning inclusion in the outdoors, such as toolkits, educational resources, audio and video resources and linguistic translations. “Activating Change Outdoors” supports outdoor recreation-related programming, events and leadership development initiatives that benefit communities of color and intersecting minority groups.

<https://www.togetheroutdoors.com/grantprograms>

Toshiba America – Toshiba America Foundation Grants: Sixth to 12th grade teachers can apply for a grant of up to \$5,000 and more than \$5,000 to help bring an innovative project can improve STEM (Science, technology, engineering, and math) learning in their classroom. Applications must be for project-based learning.

<https://www.toshiba.com/taf/612.jsp>

Trail Trust – Trail Grant: Focus Areas: Trail Building and Maintenance: We want to meaningfully support trail building and land maintenance for both bikes and powered vehicles.

Responsible Recreation: We aim to promote the safe and responsible use of trails/land by educating the public about minimizing the environmental impact of outdoor adventuring.

Expanding Access: We seek to diversify the population that participates in the bike and powered vehicle industries which have historically seen inadequate diverse representation.

<https://forms.benevity.org/69197437-ab71-40ee-a391-efa01b49b98a>

Trout Unlimited – Embrace a Stream (EAS) : Embrace A Stream (EAS) is a matching grant program administered by TU that awards funds to TU chapters and councils for coldwater fisheries conservation. Trout Unlimited (TU) chapters and councils are asked to submit project proposals that best address the needs of native and wild salmon, steelhead and trout following TU’s protect, reconnect, restore, and sustain conservation model.

<https://www.tu.org/get-involved/volunteer-tacklebox/fundraising-resources/grants-corporate-fundraising/embrace-a-stream/>

Union Pacific – Union Pacific Foundation Local Grant, Community Spaces - Possible eligible project: Provide clean, safe, equitable and accessible outdoor recreational

and/or educational opportunities that foster an appreciation for our natural environment.

Beautify neighborhoods and main street areas, especially in historically underinvested neighborhoods, in order to improve livability, promote commerce and, ultimately, attract more residents, businesses and visitors to town.

U.S. Endowment for Forestry and Communities – Innovative Finance for National Forests Grant Program: This grant program, developed in partnership with the USDA Forest Service National Partnership Office and the National Forest Foundation, develops, refines, and scales tools, templates, and approaches that direct private investment capital to improve the health of the National Forest System through projects that deliver environmental and social outcomes and financial returns. Project activities may take place on the National Forest System; on adjacent state, private or tribal lands; or across boundaries provided outcomes contribute to the health of Forest Service ownership.
<http://www.ifnfggrants.org/>

Vision Maker Media – Fund Your Film: Vision Maker Media funds Native American and Alaska Native media at all stages of development, including Native Youth media projects, creative shorts, and public media.
<https://visionmakermedia.org/fund-your-film>

Waste Management – Community Impact Growth: With a commitment to sustainability and reducing dependence on fossil fuels, we give priority consideration to organizations and programs that preserve and/or enhance renewable resources. We're committed to enhancing communities through programs that make them cleaner and better places to live. When we ensure that our neighborhoods and communities are safe and sustainable, we provide the best living environment for customers, employees and stakeholders.
<https://www.wm.com/us/en/inside-wm/social-impact/community-impact>

Weyerhaeuser – Giving Fund: Giving Fund support communities where Weyerhaeuser has a significant presence or business interest. Focus areas for funding are: affordable housing; education and youth development; environmental stewardship; human services; civic and cultural growth; workforce development; and diversity, equity and inclusion.
<https://www.weyerhaeuser.com/company/values/citizenship/giving-fund/a>

Wildlife Conservation Society – Climate Adaptation Fund: The WCS Climate Adaptation Fund ("the Fund") strives to increase the pace and scale of impact in adaptation for wildlife and ecosystems by increasing innovation, accelerating learning, and mainstreaming proven adaptation approaches.

The WCS Climate Adaptation Fund will provide up to \$2.5 million in competitive grants in 2022. Awards will be made to non-profit conservation organizations applying for one of two grant categories:

Adaptation Implementation projects that apply innovative approaches to conservation actions designed to help wildlife and ecosystems adapt to climate change. These projects must include a monitoring plan to inform adaptive management decisions and evaluate progress towards project outcomes. These grants will be up to \$300,000 over 3 years.

Adaptation Mainstreaming projects that work to facilitate the conditions necessary to increase the uptake of an adaptation approach with known benefits. These grants will be up to \$100,000 for 2 years.

<https://www.wcsclimateadaptationfund.org/program-information>

Yamaha – Yamaha Outdoor Access Initiative Grant: Grant awarded to non-profit or tax exempt groups (clubs & associations), public riding areas (local, state and federal), outdoor enthusiast associations and land conservation organizations, and communities with an interest in protecting, improving, expanding and/or maintaining access for safe, responsible and sustainable use by motorized off-road vehicles.

<https://yamahaoai.com>

State-Specific Funding and Technical Assistance

California

California Arts Council – Grant Programs and Applications: A full list of grant opportunities addressing aspirational areas in the CAC's strategic framework, including increased capacity building for local arts agencies, general operating support, multiyear grant opportunities, geographic equity, small organization prioritization, and funding for individual artists.

<https://arts.ca.gov/grants/grant-programs/>

California Department of Conservation – Funding, Grants, and Easements: financial incentive programs to further California's goals to conserve agricultural lands, restore and manage watersheds, and reduce greenhouse gas emissions.

<https://www.conservation.ca.gov/information-for/funding-grants-easements>

California Department of Fish and Wildlife – Grant Programs: CDFW grant programs fund projects that sustain, restore, and enhance California's fish, wildlife, plants, and their habitats. Focus areas include drought response, fish and wildlife management, watershed restoration, planning, and protection, and oil spill prevention and response.

<https://wildlife.ca.gov/Grants>

California Department of Forestry and Fire Protection – California Forest Improvement Program: California Forest Improvement Program (CFIP) program encourages private and public investment in, and improved management of, California forest lands and resources. This focus of CFIP is to ensure adequate high quality timber supplies, related employment and other economic benefits, and the protection, maintenance, and enhancement of a productive and stable forest resource system for the benefit of present and future generations. Cost-share assistance is provided to private and public ownerships containing 20 to 5,000 acres of forest land. Cost-shared activities include management planning, site preparation, tree purchase and planting, timber stand improvement, fish and wildlife habitat improvement, and land conservation practices.

<https://www.fire.ca.gov/grants/california-forest-improvement-program-cfip/>

California Department of Forestry and Fire Protection – Forest Health: CAL FIRE’s Forest Health Program funds active restoration and reforestation activities aimed at providing for more resilient and sustained forests to ensure future existence of forests in California while also mitigating climate change, protecting communities from fire risk, strengthening rural economies and improving California’s water & air. Through grants to regionally-based partners and collaboratives, CAL FIRE seeks to significantly increase fuels management, fire reintroduction, treatment of degraded areas, and conservation of forests.

<https://www.fire.ca.gov/grants/forest-health/>

California Department of Forestry and Fire Protection – Forest Legacy: The purpose of the Forest Legacy Program is to protect environmentally important forest land threatened with conversion to non-forest uses. Protection of California’s forests through this program ensures they continue to provide such benefits as sustainable timber production, wildlife habitat, recreation opportunities, watershed protection and open space. Intact forests also contribute significantly to the storage and sequestration of carbon.

<https://www.fire.ca.gov/grants/forest-legacy/>

California Department of Forestry and Fire Protection – Wildfire Prevention: CAL FIRE’s Wildfire Prevention Grants Program provides funding for fire prevention projects and activities in and near fire threatened communities that focus on increasing the protection of people, structures, and communities. Qualifying projects and activities include those related to hazardous fuels reduction, wildfire prevention planning, and wildfire prevention education with an emphasis on improving public health and safety while reducing greenhouse gas emissions.

<https://www.fire.ca.gov/grants/wildfire-prevention/>

California Department of Housing and Community Development – Technical Assistance to Improve the Delivery of Homelessness Programs: HCD is offering technical assistance to California counties and Continuums of Care (CoCs) to enhance, develop, build capacity, or improve the design and the delivery of programs and services for people experiencing homelessness. Using an on-demand response model, HCD will deploy consultants to provide more than 13,000 hours of assistance, at no cost to the jurisdictions.

<https://www.hcd.ca.gov/technical-assistance>

California Department of Parks and Recreation – Division of Boating and Waterways: DBW invests in publicly accessible recreational boating facilities and boating safety activities throughout California. DBW funding allows local agencies to renew deteriorated facilities or to develop new public access. Boating safety education grants help in training, basic boating education and boating instruction safety centers, and equipment grants assist law enforcement agencies with the purchase of patrol boats and other safety equipment. DBW grants also are involved in furthering environmentally sound boating practices through its clean and green programs, abandoned vessel and boater sewage management grants, as well as research on climate change and wave prediction.

http://dbw.parks.ca.gov/?page_id=28715

California Department of Parks and Recreation – Off-Highway Motor Vehicle Recreation Division: Grants provided by the Off-Highway Motor Vehicle Recreation (OHMVR) Division provide for well-managed, safe off-highway vehicle recreation in the state. The funding provided by its grants supports numerous entities, including local and federal agencies, educational institutions, Native American communities and nonprofits. The financial assistance helps organizations and agencies implement sustainable, environmentally responsible off-highway vehicle programs.

http://ohv.parks.ca.gov/?page_id=1164

California Department of Parks and Recreation – Office of Grants and Local Services: addresses California's diverse recreational, cultural and historical resource needs by developing grant programs, administering funds, offering technical assistance, building partnerships and providing leadership through quality customer service. The funding has established indoor and outdoor recreation in every corner of the state, built trails, acquired and restored sensitive habitat, built natural and cultural interpretative facilities, and fostered outdoor natural experiences for thousands of children, youth and families.

More than 7,400 California parks have been created or improved through OGALS' grant programs.

http://www.parks.ca.gov/?page_id=1008

California Environmental Protection Agency – Brownfields Revolving Loan Fund Program: The RLF provides U.S. EPA-funded grants, up to \$200,000, for brownfields sites where redevelopment or reuse is planned. Under this program, local government agencies, nonprofit organizations, and tribes who are not considered to be responsible parties could be eligible for a grant to help with the cost of implementing a hazardous substance or petroleum cleanup.

<https://dtsc.ca.gov/revolving-loan-fund-rlf-program/>

California Grants Portal: Free database of funding opportunities available through State of California grantmaking agencies. Search the database and sign-up to receive notifications.

<https://www.grants.ca.gov/>

California Natural Resources Agency – Museum Grant Program: This competitive grant program intends to solicit project proposals that assist the California Cultural and Historical Endowment (CCHE) in supporting and enhancing museums that are deeply rooted in, and reflective of, previously underserved communities.

<https://resources.ca.gov/grants/california-museum>

California Natural Resources Agency – Urban Greening Program: This program will fund projects that reduce greenhouse gases while also transforming the built environment into places that are more sustainable, enjoyable, and effective in creating healthy and vibrant communities. These projects will establish and enhance parks and open space, using natural solutions to improving air and water quality and reducing energy consumption, and creating more walkable and bike-able trails.

<https://resources.ca.gov/grants/urban-greening>

California Office of Historic Preservation – Incentives and Grants for Historic Preservation: A brief outline of some of the grant and other incentive programs that are available to help support preservation efforts.

https://ohp.parks.ca.gov/?page_id=1073

California Transportation Commission – Active Transportation Program (ATP): This program was created to encourage increased use of active modes of transportation, such as walking and biking. The goals of the ATP include, but are not limited to, increasing the proportion of trips accomplished by walking and biking, increasing the

safety and mobility of non-motorized users, advancing efforts of regional agencies to achieve greenhouse gas reduction goals, enhancing public health, and providing a broad spectrum of projects to benefit many types of users including disadvantaged communities. Since its inception, the ATP has funded over 800 active transportation projects across the state benefiting both urban and rural areas. More than 400 of the funded projects are Safe Routes to Schools projects and programs that encourage a healthy and active lifestyle throughout students' lives. In addition, every cycle has seen more than 85% of funds going towards projects that will benefit disadvantaged communities throughout the state.

<https://catc.ca.gov/programs/active-transportation-program>

California Transportation Commission – Bike Program: The Bicycle Facilities Unit (BFU) is responsible for coordinating all aspects of the Caltrans bicycle program with a goal to fully integrate bicycles into all aspects of the California transportation system. To do this, the BFU promotes safe, well designed bicycle facilities and the funding, regulations, and education that make such facilities possible. It envisions connected networks of bikeways that fit well with other transportation modes, increase safe transportation options for California citizens, and lessen the carbon footprint of California transportation. BFU works with local, State, and federal transportation agencies to improve cycling for all Californians.

<https://dot.ca.gov/programs/local-assistance/fed-and-state-programs/bike-program>

California Wildlife Conservation Board – Public Access Program: The Public Access Program is one of the original Wildlife Conservation Board (WCB) programs. Initially the Public Access Program worked with California Department of Fish and Wildlife (CDFW) to support projects focused on the protection and development of public access areas and the promotion of hunting and fishing opportunities. This program funded construction of fishing piers, fishing ponds, boat ramps, wetlands for waterfowl, duck blinds, and development of parking lots and restrooms at CDFW-managed wildlife areas. Over time the public demand for other wildlife-oriented uses grew to include uses such as bird watching, kayaking, and hiking. The WCB's authority expanded to new partners, and broadened its program to accommodate new uses, including ADA trails, kayak "put-in" areas, interpretive signs, and bird observation shelters.

<https://wcb.ca.gov/Programs/Public-Access>

Visit California – Tourism Development Programs: Provides training, funding, and technical assistance to address a variety of tourism development needs. Programs include digital optimization, crisis response, sustainable tourism and destination stewardship, and rural marketing.

<https://industry.visitcalifornia.com/partner-opportunities/programs>

APPENDIX D: REFERENCES

This compendium of references was developed for the Recreation Economy for Rural Communities planning assistance program sponsored by the U.S. Environmental Protection Agency, the USDA Forest Service, the Northern Border Regional Commission, and the Appalachian Regional Commission. For more information on the Recreation Economy for Rural Communities Program, visit:

<https://www.epa.gov/smartgrowth/recreation-economy-rural-communities>

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Community Engagement, Diversity, Equity, and Inclusion

American Indian Alaska Native Tourism Association (AIANTA). AIANTA has served as the national voice for American Indian nations engaged in cultural tourism. In addition to serving as the voice for Indian Country tourism, AIANTA provides technical assistance and training to Tribal nations and Native-owned enterprises engaged in tourism, hospitality, and recreation.

<https://www.aianta.org/>

<https://www.aianta.org/resources/publications/>

Appalachian Regional Initiative for Stronger Economies. *A Regional Multistate Collaboration Toolkit*. (2022). The Appalachian Regional Initiative for Stronger Economies (ARISE) is intended to support economic, workforce, and community development projects through partnerships across states in the Appalachian Region with planning and implementation grants funded under the Infrastructure Investment and Jobs Act of 2021. This toolkit provides case study examples of successful regional multistate partnerships and offers more detailed information regarding partnership building, grant operations, challenges, and best practices involved in building a successful multistate initiative.

[https://www.arc.gov/wp-content/uploads/2022/08/Case-Studies-](https://www.arc.gov/wp-content/uploads/2022/08/Case-Studies-Toolkit_Final_081522r1.pdf)

[Toolkit_Final_081522r1.pdf](https://www.arc.gov/wp-content/uploads/2022/08/Case-Studies-Toolkit_Final_081522r1.pdf)

Diversify Outdoors. Diversify Outdoors is a coalition of social media influencers – bloggers, athletes, activists, and entrepreneurs – who share the goal of promoting diversity in outdoor spaces where people of color, LGBTQIA, and other diverse identities have historically been underrepresented. We are passionate about promoting equity and access to the outdoors for all, that includes being body positive and celebrating people of all skill levels and abilities.

<https://www.diversifyoutdoors.com/>

Outdoor Afro: Where Black People and Nature Meet. Outdoor Afro has become the nation's leading, cutting-edge network that celebrates and inspires Black connections and leadership in nature. Outdoor Afro is a national not for profit organization with leadership networks around the country. With nearly 90 leaders in 30 states from around the country, the organization connects thousands of people to outdoor experiences, who are changing the face of conservation.

<https://outdoorafro.org/>

Together Outdoors: Together Outdoors is an initiative of the Outdoor Recreation Roundtable and is a coalition of under-represented individuals and diversity, equity, and inclusion champions on the frontlines who are working to make the outdoors more

inclusive for all. This coalition has been and will continue to be designed and pursued in close partnership with these key experts who are actively work together to make the outdoors a more inviting place through education, inclusion, equity, and action. Together Outdoors has created a Resource Hub that features search functionality – the ability to sort content by resource type, focus area, activity type, target group, or activity. Users also able to submit content and organizations.

<https://resourcehub.togetheroutdoors.com/>

Community and State-Specific Strategies and Examples

Oregon Outdoor Recreation Network. The Travel Oregon website has many great resources on many aspects of outdoor recreation.

<https://industry.traveloregon.com/opportunities/programs-initiatives/outdoor-recreation/outdoor-recreation-development/>

Pennsylvania Department of Conservation and Natural Resources. Outdoor Recreation Plan Webinar Series. (October 2020). This video series was produced to support Pennsylvania’s Outdoor Recreation Plan.

<https://www.dcnr.pa.gov/Recreation/PAOutdoorRecPlan/Pages/default.aspx>

1. Recreation for All: <https://youtu.be/P6Ubw9yrbjE>
2. Sustainable Systems: <https://youtu.be/ORTzpvo9VcA>
3. Funding and Economic Development: <https://youtu.be/HYid2q9Ay-Q>
4. Technology: <https://youtu.be/BSquMY-Kde4>
5. Health and Wellness: <https://youtu.be/StUz6s2J8pc>

Skowhegan, Maine. *Skowhegan Americorps Outdoor Recreation Program*. (2016). Residents of Skowhegan came together to share ideas for the future of their town, resulting in the Skowhegan Strategic Plan for Community Transformation at which voters adopted during the June 2016 town meeting.

<https://runofriver.org/outdoor-recreation-plan/>

<https://mainstreetskowhegan.org/strategic-planning/>

State of Colorado. *Colorado Statewide Comprehensive Outdoor Recreation Plan (SCORP)* (2019). Colorado’s SCORP considers both conservation and recreation together and looks at current and changing demographics and recreation trends to help the outdoor recreation sector be culturally relevant and respond to future shifts.

<https://cpw.state.co.us/Documents/Trails/SCORP/Final-Plan/SCORP-Without-Appendices.pdf>

The Conservation Fund. *Conservation Leadership Network Project Profiles*. This landing page provides access to various rural and gateway community projects from across the U.S., with many examples of communities that have successfully leveraged the outdoor recreation economy.

<https://www.conservationfund.org/our-work/conservation-leadership-network/our-projects>

Tompkins County, New York. *Tompkins County Outdoor Recreation Tourism Implementation Plan*. (2018). Identifies collective steps to develop and promote Ithaca and Tompkins County as a premier regional destination for outdoor recreation.

<https://www2.tompkinscountyny.gov/files2/tourism/2018-April-Outdoor%20Rec%20Implementation%20Plan.pdf>

Vermont Urban and Community Forestry. *Town Forest Recreation Planning Toolkit and Webinar Series*. (June 2020). This toolkit offers the resources needed to develop a town forest recreation plan for your community from start to finish, including step by step planning and detailed materials organized around planning themes such as stories, existing conditions, public engagement, natural resources, plan development, and implementation. Links to several webinars in the “Town Forest Recreation Planning Webinar Series” are also included below.

<https://vtcommunityforestry.org/places/town-forests/recreation-planning-initiative/recreation-planning-toolkit>

- New Tools for Sustainable Forest Based Recreation Webinar
<https://youtu.be/UTHEj0AC3pE>
- Connecting Downtowns w/Trails for Economic Vibrancy Webinar
<https://youtu.be/s1SQoUqN22s>
- Trails for People and Wildlife Webinar
<https://youtu.be/uhbYUMrgLqU>
- Mountain Biking Trails 101 Webinar
<https://youtu.be/zCmco-WDrPM>
- Trail Building & Maintenance Webinar
<https://youtu.be/lrv9eqoUQNE>

Land Conservation, Stewardship, Parks, and Health

National Park Service and Centers for Disease Control and Prevention. *Parks, Trails, and Health Workbook: A Tool for Planners, Parks & Recreation Professionals, and Health Practitioners*. A workbook to help strengthen the design and implementation of community-based parks and trails projects.

https://www.nps.gov/orgs/rtca/upload/Parks-Trails-and-Health-Workbook_2020.pdf

The Trust for Public Land and the City Parks Alliance. *The Field Guide for Creative Placemaking and Parks* (2017). How-to guide that connects creative placemaking with parks and open spaces by strengthening the role of parks and open space as an integrated part of comprehensive community development, advancing arts- and culturally-based approaches to park making, and highlighting the role of parks as cultural products unto themselves.

<https://www.tpl.org/field-guide-creative-placemaking-and-parks>

U.S. Department of Agriculture Forest Service. *The Stewardship Mapping and Assessment Project (STEW-MAP)*. STEW-MAP is a research methodology, community organizing approach, and partnership mapping tool developed by scientists at the USDA Forest Service Northern Research station that answers the question: who takes care of the local environment? This question is important because stewards, or civic groups that engage in caring for local nature, play a significant role in building stronger, healthier, greener, and more resilient communities.

https://www.fs.usda.gov/nrs/pubs/gtr/gtr_nrs156.pdf

Main Street Revitalization and Economic Development

International City/County Management Association and Smart Growth Network. *Putting Smart Growth to Work in Rural Communities*. (2010). Focuses on smart growth strategies that can help guide growth in rural areas while protecting natural and working lands and preserving the rural character of existing communities.

<https://www.epa.gov/smartgrowth/putting-smart-growth-work-rural-communities>

Main Street America Resource Center. The Main Street Resource Center is a comprehensive digital library containing a broad range of member resources, including their signature Main Street Approach handbooks and guides, newly released revitalization toolkits, and the popular Main Street Now Journal archive. There are some non-member materials available here as well.

<https://www.mainstreet.org/howwecanhelp/resourcecenter>

McMahon, Ed. *Why Some Places Thrive and Others Fail: The New Formula for Community Revitalization*. Virginia Town and City. (January/February 2017). This article describes why some communities can maintain and build on their economic vitality and quality of life in an ever-changing world.

https://www.vml.org/wp-content/uploads/pdf/VTCJanFeb17_pg21-25.pdf

National Association of Counties (NACo). *Resources for Transitioning Economies*. (2015). Website developed by NACo and the National Association of Development Organizations to share publications, tools and training, funding and other resources on

economic diversification with communities and regions seeking to strengthen their local economies.

<http://diversifyeconomies.org/>

National Association of Development Organizations (NADO). *Planning for Prosperity in Small Towns and Rural Regions*. (2015). Contains materials developed by NADO and its partners through the HUD Sustainable Communities Initiative capacity building program, including publications, webinars, workshop materials, and other information on a variety of topics such as economic resilience, entrepreneurship, community engagement, downtown redevelopment, food systems, and many more.

<https://www.nado.org/online-resource-planning-for-prosperity-in-small-towns-and-rural-regions/>

National Association of Development Organizations, *WealthWorks Rural Economic Development Case Studies*. (2019). Series of case studies examining how rural communities are applying concepts of wealth creation, an approach to community and economic development that is demand-driven, focusing on market opportunities that capitalize on a community's existing assets or underutilized resources. Includes stories of communities building lasting livelihoods and supporting local ownership and control of assets related to outdoor recreation, tourism, and more.

<https://www.nado.org/wealthworks-case-studies/>

National Endowment for the Arts. *How To Do Creative Placemaking: An Action-Oriented Guide to Arts in Community Development*. (2016). This action-oriented guide is focused on making places better. It includes instructional and thought-provoking case studies and essays from leading thinkers in creative placemaking and describes the diverse ways that arts organizations and artists can play essential roles in the success of communities across America.

<https://www.arts.gov/publications/how-do-creative-placemaking>

Project for Public Spaces (PPS). *The Power of Ten*. The Power of 10+ is a concept PPS developed to evaluate and facilitate Placemaking at multiple city scales. The idea behind this concept is that places thrive when users have a range of reasons (10+) to be there. This concept can be applied to outdoor recreation economy resources and assets at the main street, town, and area scale, namely to increase the reasons for people to come, stay longer, and do more in a place.

<https://www.pps.org/article/the-power-of-10>

Smart Growth America. *(Re-)Building Downtown: A Guidebook for Revitalization*. (2015). This guide uses Smart Growth America's seven-step approach to downtown

redevelopment and is aimed at local elected officials who want to re-invigorate and strengthen neighborhood centers of economy, culture, and history.

<https://smartgrowthamerica.org/introducing-rebuilding-downtown-a-guidebook-for-revitalization/>

The Democracy Collaborative. *Community Wealth*. This website offers resources, guides, case studies, videos and examples of strategies for building wealth in a community. Some strategies are nonprofit and profit-making models such as community development corporations (CDCs), community development financial institutions (CDFIs), employee stock ownership plans (ESOPs), community land trusts (CLTs), cooperatives, and social enterprise.

<https://democracycollaborative.org/programs/cwb>

U.S. Department of Agriculture. National Agricultural Library Rural Information Center. The Rural Information Center (RIC), a service of the National Agricultural Library (NAL), assists rural communities by providing information and referral services to rural government officials, community organizations, libraries, businesses, and citizens working to maintain America's rural areas. The "Downtown Revitalization" sections features a wide variety of planning resources, case studies, funding, journal, and organizations.

<https://www.nal.usda.gov/ric/community-development-resources>

<https://www.nal.usda.gov/ric/downtown-revitalization>

U.S. Department of Agriculture Rural Development & University of Kentucky. *Rural America Placemaking Toolkit* (2022). This toolkit is a resource guide to showcase a variety of placemaking activities, projects, and success stories across rural America. Specifically it includes a Technical Assistance Directory, Financial Assistance Directory, and a Placemaking Assessment Survey.

<https://www.ruralplacemaking.com/>

U.S. EDA. *Tools for Economic Development*. Through the Research and National Technical Assistance Program, the U.S. Economic Development Administration (EDA) funds the development and dissemination of new tools for economic development practitioners and policymakers to utilize to help make informed development decisions.

<https://www.eda.gov/grant-resources/tools>

U.S. EPA. *Essential Smart Growth Fixes for Rural Planning, Zoning, and Development Codes*. (2012). Offers 10 essential fixes to help rural communities amend their codes, ordinances, and development requirements to promote more sustainable growth.

<https://www.epa.gov/smartgrowth/essential-smart-growth-fixes-communities>

U.S. EPA. *Framework for Creating a Smart Growth Economic Development Strategy: A Tool for Small Cities and Towns*. (2016). Provides a step-by-step guide to building a place-based economic development strategy for small and mid-sized cities, particularly those that have limited population growth, areas of disinvestment, or a struggling economy. <https://www.epa.gov/smartgrowth/framework-creating-smart-growth-economic-development-strategy>

U.S. EPA. *Smart Growth Self-Assessment for Rural Communities*. (2015). Tool designed specifically for rural communities that helps villages, towns, and small cities evaluate their policies to create healthy, environmentally resilient, and economically robust places. <https://www.epa.gov/smartgrowth/smart-growth-self-assessment-rural-communities>

Outdoor Recreation

Aspen Institute Community Strategies Group, *Growing Rural Equitable Outdoor Recreation Economies*. The Aspen Institute has several resources on the topic of making outdoor recreation economies more equitable for rural communities. <https://www.aspeninc.org/growing-rural-equitable-outdoor-recreation-economies/>

Bureau of Economic Analysis, *Outdoor Recreation Satellite Account*. Federal dataset measuring the economic activity as well as sales and receipts generated by outdoor recreational activities across the U.S. and by state. These statistics also measure each industry's production of outdoor goods and services and its contribution to the U.S. GDP. Industry breakdowns of outdoor employment and compensation are also included. <https://www.bea.gov/data/special-topics/outdoor-recreation>

Daily Yonder. Provides articles on outdoor recreation, many based on Headwaters Economics research. A few relevant articles are listed here:

- *How Outdoor Recreation Supports Rural Economic Development*. (Feb 24, 2019). <https://www.dailyyonder.com/speak-piece-outdoor-recreation-supports-rural-economic-development/2019/02/25/>
- *Recreation Is Bigger Share of U.S. Economy than Ag or Mining, Report Says*. (May 10, 2018). <https://www.dailyyonder.com/recreation-bigger-share-u-s-economy-ag-mining-report-says/2018/05/10/>
- *Rural "Recreation Counties" Show More Population Resilience*. (Feb 10, 2019) <https://www.dailyyonder.com/rural-recreation-counties-show-population-resilience/2019/02/11/>

Headwater Economics. Headwaters Economics is an independent, nonprofit research group that works to improve community development and land management decisions. The organization receives funding from a wide variety of sources, including contracts with federal agencies such as the Bureau of Land Management and U.S. Forest Service; charitable foundations; and contract work for partner organizations. Its website provides outdoor recreation economic data by state in addition to other outdoor recreation industry research and analysis. <https://headwaterseconomics.org/outdoor-recreation/> Several relevant reports are listed below:

- *The Amenity Trap: How High-Amenity Communities Can Avoid Being Loved to Death.* (2023). A report analyzing four major challenges and ways they uniquely affect amenity communities: housing, infrastructure, fiscal policy, and natural disasters. <https://headwaterseconomics.org/outdoor-recreation/amenity-trap/>
- *Best Practices for States to Fund Outdoor Recreation.* (2017). Seven case studies illustrate best practices and lessons learned to develop programs for outdoor state recreation funding. <https://headwaterseconomics.org/economic-development/state-recreation-funding/>
- *Economic Profile System.* Tool allowing users to produce free, detailed socioeconomic reports at the community, county, or state level and including topics such as Land Use and Public Land Amenities as well as Agriculture, Timber, and Mining. EPS is also known as the Human Dimensions Toolkit by the Forest Service. <https://headwaterseconomics.org/tools/economic-profile-system/about/>
- *How Outdoor Recreation Supports Rural Economic Development.* (2019). Report that finds that counties with outdoor recreation economies are more likely to attract new residents with greater wealth and have faster-growing wages than their non-recreation counterparts, particularly in rural communities. <https://headwaterseconomics.org/economic-development/trends-performance/outdoor-recreation/>
- *National Forest Socioeconomic Indicators Tool.* Tool allowing users to run free, easy-to-use reports detailing economics, demographics, land use, business sectors, and other topics for communities near every National Forest. <https://headwaterseconomics.org/tools/forest-indicators/>
- *The Outdoor Recreation Economy by State.* (2021, updated 2023). Report outlines the outdoor recreation economy impacts by state, using Bureau of Economic Analysis data. <https://headwaterseconomics.org/economic-development/trends-performance/outdoor-recreation-economy-by-state/>

National Governors' Association. *Outdoor Recreation Learning Network*. This resource highlights many opportunities for states to advance the outdoor recreation economy and conservation, stewardship, education, workforce training, economic development, infrastructure, equity, inclusion, public health, and wellness.

<http://nga.org/outdoors>

National Park Service, *River Access Planning Guide*. An online and downloadable resource for planning river access. The step-by-step process guides planning for river access with recreation users in mind. This guide can assist the challenging task of providing for a variety of uses while protecting natural resources in rivers and other waterways. The guide's approach provides a framework for meeting the needs of people seeking to enjoy river recreation on, off, and in the water.

<https://www.nps.gov/articles/river-access-planning-guide-a-decision-making-framework-for-enhancing-river-access.htm>

Northern Forest Center. *The Northern Forest Outdoor Recreation Economy Symposium*. (2018). Summarizes the 2018 gathering, which explored evolving trends in outdoor recreation and its role as a critical economic driver in the Northern Forest region. Links to presentations, notes, and priorities for each of the participating states (Maine, New Hampshire, Vermont and New York).

<https://northernforest.org/recreation-symposium/>

Outdoor Industry Association (OIA). OIA synthesizes the different strategies and programs currently employed in the U.S. and overarching themes, best practices, and lessons learned. Several relevant resources are listed below.

<https://outdoorindustry.org/>

- *Outdoor Participation Report*. (2023). Study showing levels of participation in outdoor activities.
<https://outdoorindustry.org/resource/2023-outdoor-participation-trends-report/>
- *State Funding Mechanisms for Outdoor Recreation*. (2017). Provides a summary from Headwaters Economics that outlines state funding mechanisms for outdoor recreation.
<https://outdoorindustry.org/wp-content/uploads/2017/08/Headwaters-Economics-v4-Screen.pdf>
- *State-Level Outdoor Recreation Reports*. (2021). Provides links to reports describing the participation in and economic impact of the outdoor recreation sector in every state and Congressional district.
<https://outdoorindustry.org/advocacy/>
- *The Outdoor Recreation Economy*. (2017). Summarizes the economic impact of the outdoor recreation sector across the U.S. and includes national statistics on

consumer spending, jobs, and tax revenue, along with statistics for specific recreation activities.

https://outdoorindustry.org/wp-content/uploads/2017/04/OIA_RecEconomy_FINAL_Single.pdf

- *White Paper on State Leadership Roles for Outdoor Recreation*. (2016). This white paper describes the role that states can play in promoting outdoor recreation, with examples from states that were early to adopt state-level directors of outdoor recreation.

<https://industry.traveloregon.com/wp-content/uploads/2016/08/Outdoor-Industry-Association-White-Paper-on-State-Leadership-Roles-for-Outdoor-Recreation.pdf>

Outdoor Recreation Roundtable (ORR). ORR promotes the growth of the outdoor recreation economy and outdoor recreation activities, educating decision makers and the public on balanced policies that conserve public lands and waterways and enhance infrastructure to improve the experience and quality of life of outdoor enthusiasts everywhere. ORR publishes many white papers, research, statistics, and reports on the importance of outdoor recreation.

<https://recreationroundtable.org/>

- *Outdoor Career Path Module*. These interactive profiles showcase real people in the outdoor industry and the career paths, motivations, and work / life balance attributes that have propelled them in their work.
- *Outdoor Rec Drives Jobs: Careers in the Recreation Economy*. (2023). This report provides a comprehensive look at the outdoor recreation economy and the breadth of high-quality jobs that exist within, tailored to workers with a variety of skillsets. It also includes links to workforce resources and academic programs supporting work in the recreation economy.

<https://osucore.s3.us-west-2.amazonaws.com/orr-workforce-profiles-2022/story.html>

- *Outdoor Recreation Drives the American Economy*. This section of the ORR website hosts summary economic statistics overall and by state. The State site hosts summary statistics on the outdoor recreation economy by state, each of which links to the more detailed state report published by the US Department of Commerce Bureau of Economic Analysis Outdoor Recreation Satellite Account (ORSA) data.

<https://recreationroundtable.org/resources/national-recreation-data/>
<https://recreationroundtable.org/resources/state-recreation-data/>

- *The Outdoor Recreation Roundtable Rural Economic Development Toolkit*. (2021). This toolkit outlines strategies for using outdoor recreation as a tool for economic development, including key best practices and examples from around the country.
<https://recreationroundtable.org/rural-development-toolkit/>
- *Work in the Outdoors: Resources to Support the Outdoor Workforce and Career Paths in the Rec Economy* (2022). To release the "Outdoor Rec Drives Jobs" report, ORR used this webinar to feature several of the outdoor professionals featured in the report and to share about their connection to the outdoor workforce.
<https://www.youtube.com/watch?v=UOYCPtKIJkk>

Sausser, Brooke and Jordan W. Smith, Ph.D. *Elevating Outdoor Recreation*. Institute of Outdoor Recreation and Tourism at Utah State. (July 2018). This study provides an overview and analysis of eleven state offices of initiatives of outdoor recreation.
https://www.nps.gov/orgs/1892/upload/Elevating_Outdoor_Rec_Together.pdf

Society of Outdoor Recreation Professionals (SORP). SORP is the nation's leading association of outdoor recreation and related professionals who strive to protect natural and cultural resources while providing sustainable recreation access. The organization's website provides access to webinars, scholarships, and tools for outdoor recreation planning including a library of all state comprehensive outdoor recreation plans (SCORPs) and technical resources.
<https://www.recpro.org/>

U.S. Department of Agriculture. *Federal Outdoor Recreation Trends: Effects on Economic Opportunities*. (2016). Summarizes participation trends and projections for 17 outdoor recreation activities common on federal lands, describes the current economic activity supported by outdoor recreation, and discusses how anticipated future changes in recreation participation and climate may impact the economic activity supported by outdoor recreation.
<https://www.fs.usda.gov/treesearch/pubs/53247>

U.S. Department of Agriculture. *Recreation Economy at USDA Economic Development Resources for Rural Communities*. (2020). USDA's Forest Service, Rural Development, and the National Institute for Food and Agriculture developed this resource guide for rural communities to identify resources that develop the recreation economy. It describes the roles of federal agencies and programs in the recreation economy and highlights numerous financing strategies and case studies from communities.
https://www.rd.usda.gov/sites/default/files/usdard_recreational_economy508.pdf

U.S. Department of Agriculture. *Recreation Economic Values for Estimating Outdoor Recreation Economic Benefits from the National Forest System*. (2017). This report presents the most recent update of the Recreation Use Values Database, based on an exhaustive review of economic studies spanning 1958 to 2015 conducted in the United States and Canada, and provides the most up-to-date recreation economic values available.

<https://www.fs.usda.gov/research/treesearch/54602>

Utah State University. *Gateway & Natural Amenity Region (GNAR) Initiative*. The GNAR Online Community Toolkit is designed to be a resource for planners, public officials, community members, consultants, and all others who are working in communities with access to significant natural amenities and recreation opportunities. This toolkit provides resources, case studies, model ordinances, and other tools to help GNAR communities plan for and respond to the unique planning, transportation, economic, community development, and sustainability challenges and opportunities they face. The toolkit is a living resource; it will grow and adapt in order to provide the most useful and up-to-date information possible.

<https://www.usu.edu/gnar/toolkit>

Trails and Transportation

American Trails. *Resource Library*. Search thousands of articles, studies, training, and projects on every aspect of trails and greenways. This website also has a national map searchable by state for agencies, organizations, training, and state-specific resources relating to trails and greenways.

<https://www.americantrails.org/resource-library/>

Centers for Disease Control and Prevention. *Increasing Physical Activity Through Community Design*. This website contains a compilation of real world examples, an Implementation Resource Guide, and a Visual Guide to help communities implement recommendations for built environment approaches that combine one or more interventions to improve transportation systems (activity-friendly routes) with one or more land use and community design interventions (everyday destinations) to increase physical activity.

<https://www.cdc.gov/physicalactivity/community-strategies/activity-friendly-routes-to-everyday-destinations.html>

Federal Highway Administration. *Bicycle and Pedestrian Program*. The Federal Highway Administration's Bicycle and Pedestrian Program promotes safe, comfortable, and convenient walking and bicycling for people of all ages and abilities. This program supports pedestrian and bicycle transportation through funding, policy guidance,

program management, and resource development. The website contains information on funding resources, design and implementation, case studies, guidebooks, and other information.

https://www.fhwa.dot.gov/environment/bicycle_pedestrian/

https://www.fhwa.dot.gov/environment/bicycle_pedestrian/funding/funding_opportunities.pdf

Federal Highway Administration. *Small Town and Rural Multimodal Networks*. (2016).

This document helps small towns and rural communities support safe, accessible, comfortable, and active travel for people of all ages and abilities. It provides a bridge between existing guidance on bicycle and pedestrian design and rural practice, encourages innovation in the development of safe and appealing networks for bicycling and walking, and shows examples of project implementation.

https://www.fhwa.dot.gov/environment/bicycle_pedestrian/publications/small_towns/fhwahep17024_lg.pdf

Headwaters Economics. *Trails Research and Searchable Benefits Library*. (2019).

Compilation of 144 trail studies on the impacts of trails in a single library, searchable by type of benefit, use, year, and region.

<https://headwaterseconomics.org/economic-development/trails-pathways/trails-research/>

Main Street America and Project for Public Places. *Navigating Main Streets as Places: A People-First Transportation Toolkit*. (2019). This toolkit provides guidance on how to evaluate streets and transportation through the lens of placemaking; balance the needs of mobility and other street activities; and build stronger relationships with other decisionmakers and the community. It's a one-stop-shop toolkit featuring guidance and best practices for rural downtowns and urban neighborhood commercial districts.

<https://www.mainstreet.org/howwecanhelp/navigatingmainstreets>

Rails-to-Trails Conservancy. *Trail-Building Toolbox*. A one-stop-shop for the basics to create a vibrant rail-trail for your community, including technical tips and tried-and-true methods for generating neighborhood, political, and funding support for your project. Parts of the toolbox include organization, acquisitions, funding, planning, design, and maintenance.

<https://www.railstotrails.org/build-trails/trail-building-toolbox/>

Rails-to-Trails Conservancy. *Trail Towns*. Provides examples, best practices, and resources for communities and regions seeking to start or grow Trail Town programs,

which can help to entice trail users off the trail and into adjacent communities, supporting economic development.

<https://www.railstotrails.org/build-trails/trail-building-toolbox/planning/trail-towns/>

Sate Routes to School National Partnership. *Dollars and Deadlines: A State-by-State look at the Transportation Alternatives Program*. The Transportation Alternatives program is a primary source of federal funding for biking and walking improvements. The Safe Routes Partnership created state-specific fact sheets that detail how local communities can access these funds.

<https://www.saferoutespartnership.org/blog/dollars-and-deadlines-state-state-look-transportation-alternatives-program>

Safe Routes to School National Partnership. *Get to Know Your Neighborhood with a Walk Audit*. Walk audits are a great tool to gather information about street conditions, engage community members, and inform planning and traffic safety projects. This is a how-to manual to conduct your own walk audit. Though designed for safe routes to school, it can be applied to routes and connections between amenities in and around a downtown/Main Street area.

https://www.saferoutespartnership.org/sites/default/files/get_to_know_your_neighborhood_with_a_walk_audit.pdf

The Scenic Route. *Getting Started with Creative Placemaking and Transportation*. A guide for using creative placemaking strategies in transportation projects to reflect and celebrate local culture, heritage, and values.

http://creativeplacemaking.t4america.org/?utm_source=Design+-+2016+Highlights&utm_campaign=Design+2016+Highlights+Newsletter&utm_medium=email